Construction Administration

And

Inspection Task Manual

Ministry of Transportation

May 2010
To all users of the Construction Administration and Inspection Task Manual (CAITM), May 2010

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# CONSTRUCTION ADMINISTRATION AND INSPECTION TASK MANUAL

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SECTION 1.0: INTRODUCTION

1.1 PURPOSE OF THE MANUAL

This manual has been prepared to assist the Contract Administrator and the Inspection Staff in the administration of highway construction contracts for the Ministry of Transportation, Ontario.

The Contract Administrator is responsible for providing the Contract Administration Services and Deliverables in accordance with the Construction Administration Legal Agreement including the Construction Administration and Inspection Task Manual.

The manual is divided into two parts.

Part A outlines the requirements for construction administration from the time of award of the Consultant Assignment to the submission of the final deliverables. Part A is divided into three sections dealing with pre-construction, during construction and post construction. While Section 2.0 of Part A outlines Pre-Construction requirements, some of the points discussed under sub-section 2.1 Consultant Start-Up Meeting, refer to deliverables to be completed during construction and post-construction. This part of the manual is to be used for the processing of approvals, documentation requirements, change approvals, and as a standard for meetings.

Part B consists of Inspection Tasks. The tasks are intended to provide those involved in inspection on Ministry of Transportation Contracts with a resource to check that the quality and quantity of the work is in accordance with Ministry specifications, standards, drawings, policies and procedures. This part of the manual is divided into eight sections dealing with: Grading, Concrete and Structures, Bituminous, Electrical, ATMS, Traffic Control, Environmental, and Weighed Materials.

This document is not a complete documentation of the construction administration process. Additional direction and guidance should be obtained from the Contract Services Administrator.

1.2 DUE DILIGENCE

The Consultant Contract Administrator and field staff shall make themselves aware of ARTICLE 2 – APPOINTMENT AND RELATIONSHIP, ARTICLE 4 - DUTIES OF THE CONSULTANT, AND ARTICLE 9 - CONSTRUCTION CONTRACT ADMINISTRATION PHASE, OF THE CONSTRUCTION CONTRACT ADMINISTRATION LEGAL AGREEMENT.
1.3 CONFIDENTIALITY

The Consultant shall ensure that the Consultant, its partners, directors, officers and personnel maintain confidentiality, and secure all material and information, that are the property of the Ministry, and which comes into the Consultant’s possession or under the Consultant’s control during the term of the Construction Administration Agreement.

All Contractor records are to be treated as confidential documents. Information requests received from subcontractors, suppliers, the media, or by third parties shall be discussed with the Contract Services Administrator prior to release.

1.4 ACRONYMS

AASHTO  American Association of State Highway Transportation Officials
AC      Asphalt Cement
ACE     Area Contracts Engineer
ACI     American Concrete Institute
ADM-R   Administration Regional Services
AMC     Area Maintenance Contract
ASAP    As Soon As Possible
ASTM    American Society for Testing and Materials
ATMS    Advanced Traffic Management Systems
AVS     Air Void System
CA      Contract Administrator
CAITM   Construction Administration and Inspection Task Manual
CAN/BAS Canadian Bridge Analysis System
CAS     Construction Administration System
CCA     Consultant Contract Administrator
CCO     Contract Control Officer
C of C  Certificate of Conformance
CCTV    Closed Circuit Television
CDED    Contract Design Estimating and Documentation
CDS     Contract Documentation System
CIR     Cold In Place Recycling
CO      Change Order
CP      Cathodic Protection
CSA     Contract Services Administrator
CVOR    Commercial Vehicle Operator’s Registration
CPR     Contractor Performance Rating
CPRA    Contract Payment and Records Assessment
DCR     Design and Construction Report
DFO     Department of Fisheries and Oceans
DFT     Dry Film Thickness
DGS     Design Graphic System
DSLAT   Data System Line-up Acceptance Testing
DSM  Designated Sources for Materials
DTE/DCE  Data Terminal Equipment / Data Communications Equipment
DTM  Digital Terrain Model
EA  Environmental Assessment
ENT  Electrical Non-Metallic Tubing
EPS  Expanded Poly Styrene
ERS  End Result Specification
ESA  Electrical Safety Association
ESD  Environmental Screening Document
FDS  Final Detailed Statement
FOS  Filtration Opening Size
GPS  Global Positioning System
GSTPM  Guidelines for Sampling and Testing of Pavement Markings
HIR  Hot In Place Recycling
HOC  Head Office Construction Memorandum
HPC  High Performance Concrete
LED  Light Emitting Diode
M  Milestone
MOE  Ministry of the Environment
MNR  Ministry of Natural Resources
MOC  Ministry of Culture
MSA  Material Selection Approval
MTO  Ministry of Transportation Ontario
OGDL  Open Graded Drainage Layer
OHSA  Occupational Health and Safety Act
OPP  Ontario Provincial Police
OPR  Operations
OPSS  Ontario Provincial Standard Specification
OSCLIS  Ontario Structural Clearance and Load Information System
OTM  Ontario Traffic Manual
PDA  Power Distribution Assembly
PGAC  Performance Graded Asphalt Cement
PH-A  Provincial Highways Program Administration
PH-CC  Provincial Highways Capital Construction
PH-D  Provincial Highways Design
PH-M  Provincial Highways Maintenance
PHY  Provincial Highways
PIT  Pre-Installation Testing
PMD  Profile Measuring Device
POP  Proof of Performance
PQP  Plan Quantity Payment
PVMS  Portable Variable Message Sign
QA  Quality Assurance
QAO  Quality Assurance Officer
QC  Quality Control
QCT  Quality Control Technician
1.5 CONTRACT SERVICES ADMINISTRATOR

Where Contract Services Administrator (CSA) is used in the document it shall also mean Contract Control Officer (CCO).
SECTION 2.0: PRE-CONSTRUCTION

2.1 CONSULTANT ASSIGNMENT START-UP MEETING

The purpose of the Consultant Assignment Start-up meeting is to define the roles and responsibilities of both the Ministry and the Consultant. The process for the handling of documentation and approvals will also be discussed. The Contract Services Administrator will arrange and conduct the Consultant Assignment Start-Up Meeting. The Consultant’s Project Manager and Contract Administrator(s), and the Area Contracts Engineer shall be in attendance. The Consultant will be responsible for the minutes of this meeting. This meeting shall take place even if the work has started.

The following issues should be discussed at the meeting:

2.1.1 Construction Administration Agreement

Review the status of the Construction Administration Agreement. Changes or revisions to the RFP/RFQ must be requested in writing by the Consultant and approved by the Ministry prior to implementation. The Contract Administration field team must familiarize itself with all the contract administration, and contract requirements of the assignment.

2.1.1.1 MTO Staff Training

The Contract Administrator is responsible to provide on the job training in accordance with the “On the Job Training Program” manual or direction provided by the Ministry.

2.1.2 Consultant’s Quality Control of Services and Deliverables Plan

The Consultant's Quality Control of Services and Deliverable Plan, the Audit Reports for Milestone Inspection, the Final Verification Audit check for Services and Deliverables and the Audit Reports showing compliance and non-compliance to their plan will be made available to the Ministry for review, in the field office site, or in RAQS, throughout the term of the agreement.

The Consultant will immediately address and correct identified non-compliances to the Quality Control of Services and Deliverables Plan.

2.1.3 Consultant Invoices

Review the requirements of the Construction Administration Agreement. Confirm the frequency and method of invoicing for the Consultant’s Services and Deliverables. Discuss the format of the Monthly Status Reports to be prepared by the Consultant that should include things such as: the status and staffing of the consultant assignment, requests for addenda and their rationale, etc.
2.1.4 General

- Address issues and concerns from both MTO and the Consultant with respect to expectations and results with emphasis on the Services and Deliverables.
- Discuss documentation to be copied to MTO.
- Discuss the change of work procedure as outlined in Section 3.4.2 of this Manual.
- Discuss/determine location of Consultant’s field office.
- Discuss the need for calculating price adjustments for materials in a timely manner to ensure Contractor’s work is not affected.
- Identify name and location of Ministry designated laboratory.
- Discuss the need for providing input into Post Construction Engineering Appraisal through the Design Package Evaluation.
- Review Regional Policy regarding Media / MPP / General Public Inquiries.

2.1.5 Survey Requirements

The Consultant shall accurately survey and submit appropriate documentation for the following as required:

- After stripping the overburden, all new original rock cross sections shall be taken, independently of the Contractor. Check that zero rock stations are supported by field measurement prior to blasting operations.
- New rock cross sections shall be surveyed and new rock surface (DTM) is created in In-Roads. New rock surface (DTM) shall be compared to the original rock surface (DTM) using In-Roads Overburden, rock and shatter quantities shall be recalculated and the cross sections updated monthly for progress and final payment purposes.
- Actual muskeg depth and width.
- Verify under-fill stripping widths and depths and control over-stripping widths on a borrow contract.
- Topsoil piles for volumes if by cubic metre and not square metre.
- Earth borrow and rock borrow if in bank volume is used as opposed to truck haul (imported).
- Any sub-excavation or soft spots by elevation to check below specified sub-grade elevation verify record data including elevations and changes.
- Streambed elevation for any in-water work, if not provided in the design.
- Quality Assurance checks for subgrade and granulars shall include the record of station, actual elevation and offset. This information is to be recorded at the specified intervals in a separate field book. The Consultant survey work will be separate and independent from the Contractor’s Quality Control surveys.
- All Transition Points to be verified by elevation and offset.
- Verify and document 10% of Contractor’s alignment layout throughout the life of the contract.
- Review In-Roads final design cross sections when matching to existing tie-ins, structures, or new structures to check that elevations and transitions are properly coordinated.
2.1.6 Inspection Tasks

- Ensure the inspection task requirements are carried out as outlined in Part B of this manual.
- Ensure that all applicable milestone inspections are carried out and documented in the appropriate diaries.
- Review staffing levels on the contract ensuring they meet contract related documents.

2.1.7 Insurance and Risk Management Issues

Reference:
- Provincial Highways Directive PHY-B-103 Claims for Compensation for Personal and Business Losses During Construction

Review Regional Contracts Office policy regarding Third Party claims. All claims for compensation for personal and business loss shall be forwarded to the Contractor, with a copy to be maintained by the Contract Administrator. The Contract Administrator shall obtain copies, and maintain a file of any pertinent accident reports from the appropriate police force.

When the claims are forwarded through Management Board Secretariat’s Insurance and Risk Management Section, the Contract Administrator shall examine the contract documentation and respond to requests for information. Copies of all correspondence copied to the Contract Services Administrator.

2.1.8 Contractor’s Performance Rating

The Contractor’s Performance Rating (CPR) shall be carried out in accordance with the document titled “Contractor Performance Rating – A Contract Administrator’s Guide to Rating” that was in effect on the tender opening date of the contract.

2.1.9 Turnover of Documents from MTO to Consultant to include the following:

- Copies of the tender documents, contract drawings, and addenda.
- Signed Contract
- List of MTO contact names for the contract.
- Ministry supplied documents (including digital files) listed in the Construction Administration Agreement.
- Standard Ministry forms available in electronic format.
- Copies of any project-specific environmental assessment documentation (Transportation Environmental Study Report, Design and Construction Report, etc.).
- Copies of any project-specific environmental permits/approvals/exemptions and the associated applications.
- Completed Statement of Imported Content Form.
Design Calculations
Templates
Cost Share Agreements
Ministry signed documents (such as the traffic drawings PHM – 125)

2.1.10 Concerns / Expectations on Issues

- Establishing and maintaining appropriate relationships with suppliers, sub-contractors, adjacent property owners, municipalities, other Ministries representatives, the OPP, local politicians, local police and emergency services, school boards, transit authorities, utility companies, etc.; and
- Recording all discussions and meetings.
- Providing day-to-day liaison with the Contractor
- Providing first line interpretations of the Contract Documents to the Contractor, consistent with the intent of the Contract Documents
- Communicating the Ministry’s decisions to the Contractor
- Traffic management, lane and ramp closure notification protocol to be discussed.
- Inform MTO of issues which may lead to delays or claims
- Inform MTO of any overruns and/or underruns
- Review the procedures for administration of progress payments
- Request a copy of all Change Orders. Include justification, rational and expected costs with recommendations. Include impact statements such as, “it is agreed this negotiation will include all impact costs associated with this work” obtain / review a copy of the Contractor’s schedule. All required recommendations to come as a comprehensive summary on Consultant letterhead.
- Check the contractor delivers their approvals and deliverables in a timely, accurate manner
- Receiving submissions such as Working Drawings (shop drawings, construction drawings / details and related submissions) plans, proposals, and product data from the Contractor and forwarding them, with the Consultant’s comments, within two working days, to the Ministry.
- Confirming, documenting and reporting that Working Drawings
  – Are received within the specified time frame
  – Consist of the specified number of copies, content and format
  – Are sealed and signed by the shop/construction drawing detailer and the design checker when specified
  – Recognizing Contractor change proposals so as to require the Contractor to follow the procedures contained in MTO General Conditions of Contract
- Discuss Health and Safety Plan; issues and protection of employees
- Advise consultant that they are ministry representatives and must abide by the Personal Protective Equipment Guideline
- Review the requirements of the special provisions for the contractor to submit CVORs for equipment on site and supplying source materials throughout the duration of the contact
Performing a cursory review of all documents pertaining to the work for the purpose of identifying errors and omissions and advising the Ministry of such errors and omissions, including Ministry software packages

Carrying out all on-site inspection, surveying including layout not required of the contractor, measuring and verification of construction methods as required by the Contract Documents, as defined in the MTO General Conditions of Contract to satisfy the Ministry that the Work is constructed in conformance with the Contract Documents

Monitoring and reviewing the quality of Contractor’s work to confirm that the Contractor is discharging its obligations and responsibilities under the Contract

Notifying the Contractor of any deficiencies in the construction of the Work identified by the Ministry or Consultant’s monitors and reviewers, instructing the Contractor to take appropriate corrective measures and confirming and reporting the results of the corrective measures

Maintaining control of the receipt, use and final disposition of all Ministry-supplied materials in accordance with Ministry procedures

Reasonable travel to/from the Ministry’s regional office or other local location for pick-up/delivery of mail or other materials

Identify and track any design related issues maintaining sufficient supporting documentation.

Written recommendations on situations / issues deemed necessary by the Ministry.

Monitor environmental construction related permits to check that they are obtained and adhered to.

For excavation and construction near pipelines, co-ordinate, communicate and consult with the High Pressure Gas utility company. Discuss concerns at the Pre-Start Meeting with the Contractor.

If there will be a delay in the completion date of the CA Assignment, request an extension to the completion date of the assignment in writing outlining the circumstances to justify the extension. If approved, advise other MTO staff who have the same staff on other MTO CA or Design assignments which may be impacted by the delay.

2.1.11 Pre-Construction Photos / Video

The Contract Administrator shall obtain two sets of pre-construction photographs immediately in advance of commencement of construction, and provide one set to the MTO Contract Services Administrator. (i.e. signs, all entrances, side roads, ingress and egress of posted construction entrances, existing structures, electrical plant (i.e. traffic signals, highway lighting), power plants, other authority’s equipment such as hydro, bell, and railways)

2.1.12 Documents Copied to MTO

Statement of Record of Working Days (if applicable)

All Change Orders, reports on delays, monitor reports on over- or under-runs, minutes of meetings
- Instruction Notices to Contractor
- Extension of time requests
- Accidents or claims from the public or property owners
- Major issues or delays
- Notification of lane closures/lane reductions (faxed at time of initiation/cancellation)
- All other applicable documents requested by the Ministry.
- All documents are to be distributed as indicated on the form
- Contract related permits.

2.1.13 Material and Testing / Sampling Testing Materials

- As per Contract Documents, CAITM, Ministry Directives Memoranda, future meeting requirements

2.1.13.1 Samples for Testing

The CA is responsible for witnessing all QA sampling and monitoring the contractor's operation to check that sampling techniques, sample identification and delivery to the appropriate laboratory are in accordance with contract requirements.

All samples are to be delivered in a timely fashion, in a testable condition with proper identification (e.g. contract number, date sampled, material type, lot, sublot, contact person, etc.) and WHMIS labels shall be included with the sample(s) in accordance with applicable Dangerous Goods Legislation. The CA is to review deficiencies in these operations as identified by his staff and the laboratory and take appropriate action if problems arise.

The CA shall maintain a log of QA samples sent to the laboratories. This log shall include the lots, sublots, security, seal numbers, date shipped, date the test results were received from the lab, and turnaround times. The CA is required to evaluate QC and QA test results in a timely manner.

2.1.13.2 Referee Testing

When referee testing is either requested by the Contractor or to be requested by MTO, the CA shall notify the CSA and the appropriate QAO in writing within 1 business day. Where referee testing of concrete cylinders is requested the CA shall also immediately notify the QA laboratory so cylinders are not disposed of.

The QAO shall contact the appropriate Materials Engineering & Research Office (MERO) office to obtain the name of the referee testing laboratory to be selected off the referee roster and shall provide the name of the referee laboratory to the CA.

The CA shall notify the QA laboratory in writing to deliver the samples to the referee laboratory and shall notify the Contractor and QAO as to the date of testing.
2.1.13.2 Application of Security Seals

The CA is responsible for the proper application of security bags and seals. The CA should retain possession of the bags and tags until after the sample has been taken and all the required paperwork has been filled out and is in/with the sample container. Once this is done the container can be placed in the plastic security bag and the Contract Administrator / Inspector can apply the locking seal. If samples are too hot (ie PGAC samples) to put in the plastic security bags, the CA should retain possession of the samples until the bags and seals can be applied.

Security bags and seals shall be used with the following samples:

- Hot Mix Bulk QA and Referee samples
- Hot Mix compaction core QA and Referee samples
- Hot Mix Thickness Cores
- CIR and CREAM Bulk samples
- PGAC QA and Referee samples
- Granular QA and Referee samples
- Aggregate physical properties QA samples
- Concrete Pavement Cores

Security bags and seals may be applied to other types of samples, in special circumstances, at the direction of the CA. However, such situations are expected to be infrequent.

Upon receipt of the test data, the CA shall verify the security seal identification provided with the tests results by the lab against those applied in the field.

MTO security bags and seals are supplied by the Regional QA Section. At the end of the contract, the CA shall account for and return all unused MTO sample bags and security seals to the QA Section.

2.1.13.3 Contact with Laboratories

The CA must provide the laboratory with the pertinent contract details (contract number, WP number, phone and fax numbers and e-mail address) as well as all pertinent information, which affects testing procedures (hot mix re-compaction temperatures etc.). The CA is responsible to check that if samples are to be delivered outside of normal business hours, the testing lab receives at least one business day’s notice by the Contractor in order to arrange for personnel to receive the samples.
The CA shall investigate all sample non-conformance identified by the QA Lab, and shall provide written direction to the QA Lab to resolve the problems(s) in a prompt and efficient manner, on the form provided. The CA is responsible for communicating such instances to the ministry staff (i.e. Contract Services Administrator, QA Officer) as appropriate, and taking further administrative action as may be required by the contract documents.

Contract Administrators should liaise directly with the labs on routine matters as required, however, issues related to the performance of the Area and/or MERO Testing Labs (e.g. turn around times and quality of results) or any other related concerns shall be brought to the attention of the MTO in writing/fax. Although most QA testing is done by the Area Testing Laboratories, some specialized materials testing is conducted through the MTO Materials Engineering and Research Office (MERO) as listed below:

**Bituminous:**
- Anti-stripping Additive
- Crack Sealing Quality

**Concrete:**
- Portland Cement, Hydraulic Slag or Fly Ash Material Quality
- Latex Modifier Quality
- Post Tension Cables
- Shotcrete Cores
- Bridge Deck Waterproofing and Protection Board Quality
- Hot Poured Rubberized Asphalt Joint Seal Quality
- Expansion Joint Seals
- Elastomeric/Rotational Bearings
- Structural Steel Coating Material Quality
- Metal Wire Galvanizing
- Traffic Paint Quality (not thickness)
- Glass Beads Quality
- Thermoplastic Pavement Markings
- Field Reacted Polymer Pavement Marking
- Pre-formed Pavement Marking Tape
- Stainless Steel Reinforcing Steel

**Soils & Aggregates:**
- Geotextile Quality

**Foundations:**
- Wick Drains
- Expanded Polystyrene
- Geogrids
- Slag
2.1.13.4 Review of Concrete and Asphalt Mix Designs

The Consultant shall review all concrete and asphalt mix designs for compliance with the contract documents. The mix design package, including the independent Superpave Mix Design Verification, shall be scanned and saved into a single “PDF” format file and submitted to the Ministry CSA and Head of QA together with a summary of the review indicating compliance of the design within four (4) business days of the design being properly submitted by the Contractor. The procedures for processing concrete mix designs are given in HOC #2005-02, Acceptance and Use of Concrete Mix Designs.

2.1.13.5 Review and Submission of Test Results

The CA is responsible for determining if the material meets the contract requirements and using the results to calculate payments and adjustments, standard deviations, averages, lot summaries, etc., as required by the contract. The role of the lab is only to provide raw data and not determine acceptability.

After review by the CA, copies of test results should also be sent as detailed in the “Guidelines For Test Result Submissions” to the CSA and/or Head of QA (as determined by the Regional Construction Office). Test results are to be submitted within four (4) business days of the results having been submitted to the CA or within four (4) business days of the samples being available for testing in cases where the CA is responsible for testing. The Consultant shall monitor, record and check that the test result submissions are meeting the required time frames. All test results to be submitted in PDF format.

**All submissions must be sent with an appropriate cover letter, identifying the material represented, the acceptability of results, and any actions required as a result of not meeting the specification requirements. Where price adjustments are to be imposed, the cover letter should also summarize the price adjustments and indicate the responsibility for cost of referee and/or additional QA testing.**

For materials that are decisioned using lots and sublots, individual test results need only be submitted when the results are outside of specified requirements (ie. low cylinder breaks). These submissions should be accompanied by comments regarding any action that is being taken.

The “Guidelines For Test Result Submissions” has been developed, as an aid to Contract Administrators in order to more clearly identify which test results must be submitted to the Ministry. It is a general list that is to be used in conjunction with the Contract Documents and does not include all possible items which may be required to be submitted. If a conflict exists between the list and the Contract Documents, then the Contract Documents take precedence.
Not all materials are covered in the attached guideline. Generally, copies of all Quality Assurance results and all Contractor QC results, which are used for acceptance, should be submitted to the Ministry.

2.1.13.6 Year End Summaries

Year-end summaries for Granular, Concrete, and Bituminous materials are to be submitted in electronic form no later than 30 days from last placement of the relevant material. For carry-over contracts, summaries shall be submitted at the end of each calendar year (by December 31) for the work completed to that date. The summaries shall include the completion of forms provided by the Ministry for that purpose.

2.1.13.7 Guidelines For Test Result Submissions

<table>
<thead>
<tr>
<th>ITEMS</th>
<th>DETAILS OF SUBMISSIONS</th>
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</thead>
<tbody>
<tr>
<td>Bituminous</td>
<td></td>
</tr>
<tr>
<td>Asphalt ERS Test Results</td>
<td>ERS spreadsheet to be submitted electronically upon completion of the QA/QC comparison. Individual tests results are not required to be submitted unless specifically requested. If referee testing is invoked, the final spreadsheet shall also be submitted.</td>
</tr>
<tr>
<td>Smoothness</td>
<td>Sketch of sublot locations and list of approved exempted sublots. Summary of results on the Summary Acceptance Forms to be submitted electronically including scallops. This includes profiles taken for sublots re-tested. Summary of audit data as specified in the “FIELD GUIDE FOR THE ACCEPTANCE OF HOT MIX AND BRIDGE DECK WATERPROOFING”. Final summary of payment for the entire lot indicating pay factors and any penalties imposed for scallops.</td>
</tr>
<tr>
<td>Smoothness By Inertial Profiler</td>
<td>Sketch of sublot locations and list of exempted sublots indicating stations on both. Request for inertial profiler for QA/re-test/referee testing. Summary of IRI results on the Summary Acceptance Forms to be submitted electronically including localized roughness and pay factors. This includes profiles taken for sublots re-tested. Final summary of payment for the entire lot indicating pay factors and any penalties imposed for localized roughness. Deliver all unfiltered and filtered electronic data files generated by the inertial profiler or the ProVAL software. Confirmation indicating that the inertial profiler has completed the measurements and submitted the required electronic data.</td>
</tr>
<tr>
<td>Hot Mix Aggregates Physical Properties</td>
<td>QC and QA results. Referee results if applicable.</td>
</tr>
<tr>
<td>Pavement markings</td>
<td>Pavement Marking forms (glass bead application rates, paint)</td>
</tr>
<tr>
<td>ITEMS</td>
<td>DETAILS OF SUBMISSIONS</td>
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<tr>
<td>thickness, paint quality samples taken and submitted) to be submitted upon completion of pavement marking within 30 days</td>
<td></td>
</tr>
<tr>
<td>Segregation</td>
<td>Listing of areas of segregation including a description of severity as required by the “FIELD GUIDE FOR THE ACCEPTANCE OF HOT MIX AND BRIDGE DECK WATERPROOFING”</td>
</tr>
<tr>
<td>Miscellaneous Asphalt Products</td>
<td>QC and QA test results Referee results if applicable</td>
</tr>
<tr>
<td>PGAC</td>
<td></td>
</tr>
<tr>
<td>Granular sealing</td>
<td></td>
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<tr>
<td>Rout and Seal</td>
<td></td>
</tr>
<tr>
<td>Tack Coat</td>
<td></td>
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<tr>
<td>Anti-strip etc</td>
<td></td>
</tr>
<tr>
<td>Granular</td>
<td>QC and QA test results Referee results if applicable</td>
</tr>
<tr>
<td>Granular O, A, B, SSM Physical Properties</td>
<td>ERS spreadsheet to be submitted electronically upon completion of the lot. Individual tests results are not required to be submitted unless specifically requested. If referee testing is invoked, the final spreadsheet including referee data shall also be submitted</td>
</tr>
<tr>
<td>Granular O, A, B, SSM Production Samples</td>
<td>Monthly summary of QC and QA compaction results and summary of acceptability Trial Strip/Proctor results and QA/QC correlation results to be submitted upon completion</td>
</tr>
<tr>
<td>Compaction Checks</td>
<td></td>
</tr>
<tr>
<td>Reinforced Earth Walls</td>
<td>All QC data required by the contract.</td>
</tr>
<tr>
<td>Miscellaneous Soils and Aggregates Products</td>
<td>QC and QA test results Referee Results if Applicable</td>
</tr>
<tr>
<td>Geotextiles Seeding etc</td>
<td></td>
</tr>
<tr>
<td>Concrete &amp; Structural Items</td>
<td></td>
</tr>
<tr>
<td>Compressive Strength Results</td>
<td>ERS spreadsheet to be submitted electronically monthly for each class of concrete.</td>
</tr>
<tr>
<td>Temperature Records</td>
<td>Cold and Hot weather temperature records after completion of the curing period</td>
</tr>
<tr>
<td>Concrete Aggregates Physical Properties</td>
<td>QC and QA results Referee results if applicable</td>
</tr>
<tr>
<td>ITEMS</td>
<td>DETAILS OF SUBMISSIONS</td>
</tr>
<tr>
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</tr>
<tr>
<td>Air Voids in Hardened Concrete</td>
<td>QC test results</td>
</tr>
<tr>
<td>Tensile Bond Test</td>
<td>QC test results</td>
</tr>
<tr>
<td>Rapid Chloride Permeability</td>
<td>QC test results</td>
</tr>
</tbody>
</table>
| Additional Requirements for High Performance Concrete (HPC) | Results of Trial batch  
Results of Trial Slab - Confirmation of consolidation from cores and acceptable placement, finish and cure  
Temperature records for the 7d curing period |
| Covermeter Survey | Completed Survey together with calculated summary (ie. mean, standard dev etc). Make and model of covermeter used to be indicated |
| Waterproofing | Copy of Thickness Report and payment adjustment calculations  
Material Quality test results for membrane and protection board |
| Half Cell Survey | Copy of Half Cell Survey and continuity check form to be submitted to QA and Regional Structural Office (or as indicated by CSA).  
Note: Submitted immediately upon completion and prior to initiation of removals |
| Water test for expansion joints (if applicable) | Copy of form. Copies to include a c/c to the Regional QA section and the Bridge Office. |
| Proprietary Products | On an as required basis  
- Name of product  
- Test data for compressive strength, rapid chloride permeability, shrinkage and tensile bond or as per specification  
- Type of repair it is being used for.  
- Contractors proposal for use |
| Structural Steel Coating | QC data as required by SP plus Daily Coating Reports and Summary Report |
| Miscellaneous Concrete Materials Testing | QC and QA Test results  
Referee Results if applicable  
Portland Cement, Hydraulic Slag / Fly Ash  
Curing Compounds  
Admixtures, Air Entrainment  
Expansion Joint Seals |
<table>
<thead>
<tr>
<th>ITEMS</th>
<th>DETAILS OF SUBMISSIONS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Elastomeric Bearings</td>
<td></td>
</tr>
<tr>
<td>Post Tension Cables</td>
<td></td>
</tr>
<tr>
<td>Grout results</td>
<td></td>
</tr>
<tr>
<td>Hot Poured Rubberized Sealant</td>
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</tr>
</tbody>
</table>

2.1.14 Engineering Materials Field Testing Reference Table

<table>
<thead>
<tr>
<th>Material</th>
<th>Field Test</th>
<th>Reference Document(s)</th>
</tr>
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<tbody>
<tr>
<td>Earth</td>
<td>Compaction</td>
<td>Construction Administration and Inspection Task Manual</td>
</tr>
<tr>
<td>Granulars</td>
<td>Compaction</td>
<td>Construction Administration and Inspection Task Manual</td>
</tr>
<tr>
<td>Hot Mix</td>
<td>Review Mix-Design Documentation</td>
<td>Contract Specifications</td>
</tr>
<tr>
<td>Hot-In-Place Recycling</td>
<td></td>
<td>Contract Specifications</td>
</tr>
<tr>
<td>Cold-In-Place Recycling</td>
<td></td>
<td>Contract Specifications</td>
</tr>
<tr>
<td>Macrotecture (Sand Patch)</td>
<td>Field Guide</td>
<td></td>
</tr>
<tr>
<td>QA Audit Check on pavement Smoothness (profilograph)</td>
<td>Construction Administration and Inspection Task Manual, Field Guide For The Acceptance Of Hot Mix And Bridge Deck Waterproofing</td>
<td></td>
</tr>
<tr>
<td>Expanded Asphalt</td>
<td>Contract Specifications</td>
<td></td>
</tr>
<tr>
<td>Concrete</td>
<td>Half Cell Survey</td>
<td>Guidelines for Conducting Half Cell Surveys</td>
</tr>
<tr>
<td>Covermeter Survey</td>
<td>Guideline for Conducting Covermeter Surveys</td>
<td></td>
</tr>
<tr>
<td>Review Mix-Design Documentation</td>
<td>Contract Specifications</td>
<td></td>
</tr>
<tr>
<td>Bridge Deck Waterproofing Thickness</td>
<td>Field Guide For The Acceptance Of Hot Mix And Bridge Deck Waterproofing</td>
<td></td>
</tr>
<tr>
<td>Dowels in Concrete - Pull Testing</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Concrete</td>
<td>QA Audit Check on pavement Smoothness (profilograph)</td>
<td>Construction Administration and Inspection Task Manual</td>
</tr>
<tr>
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</tr>
<tr>
<td>Miscellaneous</td>
<td>Traffic Paint Thickness</td>
<td>Guidelines for Sampling and Testing of Pavement Markings</td>
</tr>
<tr>
<td>Glass Bead Distribution</td>
<td>GSTPM</td>
<td></td>
</tr>
</tbody>
</table>

* The Consultant is responsible for conducting an audit of the Contractor’s smoothness results. The audit shall consist of actual field-testing of at least 10% of the Contractor’s results.

Note: Field tests as indicated above are considered part of the duties of site staff (or specialty sub-consultants). The Proponent is to make an allowance as per the requirements of the Construction Reference Documents or issued Construction Memorandums and incorporate those costs into the Lump Sum Bid, which includes the supply of applicable testing equipment and materials (such as metal plates for paint thickness.)

### 2.1.15 Quality Assurance Frequency of Monitoring / Audit Checks

- As per the guidelines in the RFP/RFQ, Construction Administration and Inspection Task Manual, directives and memorandums
- Check that the contractor provides the deliverables in a timely and accurate manner
- Review the QVE process

### 2.1.16 Off-Site Inspection of Structural Items

- Check to see if Structural has identified any components for off-site inspection
- Examples: Pre-Cast Beams, Structural Steel and Aluminium Sign Supports
- QVE may do Pre-Cast Concrete Beams or some Regions may require additional inspections

### 2.1.17 Geotechnical

- Review the Consultant’s responsibilities for inspecting and administering non-commercial pits and quarries.

### 2.1.18 Electrical

Electrical quality assurance shall include the ongoing and final inspection of, but not limited to the following:

- Overhead lines;
- Cathodic protection;
- Periodic inspection of highway electrical systems, such as highway lighting, traffic signals, and vehicle detection equipment;
Spot-checking validity of contractor-issued certificates, pre-installation testing, and proof of performance testing.

Electrical quality assurance activities pertaining to Contractor electrical maintenance activities shall continue during winter shutdown.

Verification of traffic signal PH-M-125 drawings.

2.1.19 Environmental

Compliance with the project environmental requirements for construction administration assignments, as noted below are necessary to meet the requirements of environmental statutory duty of environmental due diligence on behalf of the Ministry, including but not restricted to, compliance with the ‘Class Environmental Assessment for Provincial Transportation Facilities’ (2000). Environmental statutory duty is outlined in Section 1.7.3 of the Class EA and environmental protection and monitoring requirements during construction are outlined in Section 4.8 of the Class EA. The penalties for not demonstrating environmental due diligence can be severe, including substantial monetary fines and jail terms.

Specific environmental requirements for administration, including monitoring the Contractor’s day-to-day operations, and considering any Contractor proposals, are provided below. For the purpose of clarity in meeting these requirements or in completing the Environmental Specialty Work-Plan if required, the environmental inspection tasks are detailed in Part B of this Manual and the project environmental requirements for construction administration are detailed below.

1. Environmental Requirements of Project-Specific Environmental Assessment Process Documentation and Construction Contract Documents

Commitments made during the environmental assessment process for a project are documented in various types of environmental assessment process documentation such as the Transportation Environmental Study Report – TESR, Design & Construction Report – DCR and Environmental Screening Document-ESD.

An ‘Environmental Synopsis’ is also prepared at or near the completion of detail design as a means of summarizing the environmental protection plan that has been developed for the implementation of the project. The purpose of the ‘Environmental Synopsis’ is to monitor continuity in commitments and approaches to environmental protection between the design and construction stages. It provides a clear outline of the requirements that the Contract Administrator must be mindful of in supervising work that has been identified to have the potential for environmental impacts.

A ‘Summary of Environmental Concerns and Commitments’ table, which is also prepared as part of detailed environmental assessment process documentation, is extracted and attached to the ‘Environmental Synopsis’. It outlines the environmental issues and concerns identified for a specific project and the measures and approaches
that were developed to address each of them, including associated environmental provisions that have been inserted in the construction contract documents. The summary also provides a detailed breakdown of the identified environmental features within the project limits and the committed measures / approaches for protecting the environment or for addressing other project related (including specific public / agency) concerns.

Environmental provisions that may be inserted into construction contract documents, for which construction compliance is required include:

- Environmental design elements;
- Environmental protection, mitigation and compensation measures;
- Environmental construction constraints; and
- Incident management requirements.

In the event of any deficiencies in the Contractor’s compliance with these provisions:

- The Contractor be notified and instructed to take appropriate corrective actions;
- The Implementation of the corrective actions shall be confirmed; and
- Infraction Notices shall be issued in compliance with Ministry policy where corrective measures are not implemented as instructed.

The Contract Administrator is encouraged to consult any and all available environmental assessment process documentation that is available for further information on the environmental provisions contained in the construction contract documents and their purposes.

2. Project Environmental Protection / Mitigation / Compensation Measures

The effectiveness of project environmental protection, mitigation and compensation measures as included in the construction contract documents shall be assessed to determine that:

- Protection / Mitigation / Compensation measures are:
  - In place as required;
  - Appropriate to the protection / mitigation / compensation required;
  - Functioning properly and maintained as specified; and
  - Removed where required at the end of construction.

- Operations, equipment and materials are:
  - On-site where they are permitted;
  - On-site when they are permitted; and

- Occurring and / or being used or applied as permitted.
3. Formal Environmental Approvals and Timing Constraints

- The construction shall be monitored to determine compliance with project-specific environmental permits / approvals obtained by the Ministry (e.g. federal Navigable Waters Protection Act permits and Fisheries Act authorizations).
- Where the ministry has obtained a draft Permit(s) to Take Water for the work from MOE in design, the Contractor must apply to MOE to have the permit(s) issued in the Contractor’s name in accordance with Special Provision 100S59 and provide copies to the Contract Administrator before any work involving water-taking may commence.
- Construction activities that require project-specific environmental approvals that have not been obtained by the Ministry at the date of tender closing, shall not occur unless the Contractor has obtained such permits / approvals.
- It is important to note that fisheries-related dates for working in water may sometimes be difficult, if not impossible to adjust due to regulatory inflexibility. In any event, to adjust dates, consent from MNR will be required in all situations, and where there is a Fisheries Act Authorization, an amendment will be required from DFO. The possibility of inflexibility of fisheries-related dates for in-water work must be considered, and allowance made for required proposals to be submitted within a specified number of days prior to commencement of the work (usually 21 days), during review of the Contractor’s construction schedule and critical path schedules.

4. Contractor Environmental Proposals

Contractor submitted environmental proposals shall be reviewed by the Contract Administrator as follows:

- To check that the Contractor complies with all environmental proposal submission requirements specified in environmental contract documentation;
- To determine constructability;
- To check that proposals are compliant with the construction contract documents, relevant environmental legislation (e.g. Fisheries Act) and environmental timing constraints and approvals. Proposal compliance shall be reviewed by the Contract Administrator’s Environmental Monitor.

**NOTE:** In dealing with the Contractor, the Contract Administrator must keep in mind the review of proposals can take a significant amount of time, particularly where regulatory agencies may need to be consulted with respect to the possible impact of the proposal on existing permits, approvals or authorizations or requirements for new ones.

5. Environmental Documentation Requirements

There are a number of environmental documentation requirements that the Contract Administrator is responsible for, that require completion and submission of the following, during or after construction:
“Summary of Environmental Concerns and Commitments” Table

The Contract Administrator’s Environmental Monitor shall use the blank spaces provided in the ‘Summary of Environmental Concerns and Commitments’ table, to document the Contractor’s compliance with the environmental provisions of the construction contract as summarized in the table. This table shall be updated on a regular basis, as this is a living document.

Upon construction completion, the completed Summary table along with the ‘Environmental Synopsis’ described in #1 above, will be used to report on how well environmental assessment commitments were met through compliance with, and the effectiveness of, the environmental provisions in the construction contract. As such, confirmation that this table has been completed is part of the Contract Closing Process section of this Manual.

An electronic version of the ‘Summary of Environmental Concerns and Commitments’ table is available from MTO at the Design Package Handover meeting.

Contract Administrator’s / Inspector’s Environmental Diary

A separate Environmental Diary shall be maintained to record the following:

- The Contractor’s compliance / conformance and non-compliance / non-conformance with environmental timing constraints and action taken to address them, as well as related communications with MTO and agencies;
- The Contractor’s environmental protection measures and their effectiveness, including successes, deficiencies, instructions given and results of corrective actions taken;
- Spills or other environmental incidents that the Contractor is responsible for, including, but not restricted to details about when the incident took place, actions taken or intended to be taken by the Contractor regarding the incident such as containment of spills, notifications made to proper authorities, actions taken to clean up and restore the environment to pre-incident conditions, investigations, charges, stop work orders and remedial instructions by regulatory agencies, and environmental complaints by the public. A copy of the Incident Notification Form (PH-CC-818) that the Contractor is required to submit to the Ministry within 48 hours of the incident should also be kept with these notes in the diary.
- The discovery of existing environmental conditions such as archaeological finds and materials suspected of being contaminated including all relevant details as to what was found and actions taken by the Contractor to notify the CA and/or the ministry and secure the site for investigation.
**Detailed Specialty Reports**

If an Environmental Specialty Work Plan has been included in the Contract Administration contract (e.g. requirement for a Specialist such as a Waste Specialist to monitor contaminated property clean-up) detailed written reports shall be produced and submitted as outlined in the approved Environmental Specialty Work Plan (e.g. monthly).

**Class EA Process Monitoring Questionnaire for Contract Administration Staff**

The information used to complete the ‘MTO Class EA Process Monitoring Questionnaire for Construction Administration Staff’ shall be completed from, but not limited to: investigations / charges, stop work orders, remedial instructions from regulatory agencies, and public complaints as documented in the Environmental Diary. Two copies of the completed questionnaire shall be provided to the ministry including one that shall be submitted to the MTO Environmental Planner for the project (see form for more details).

**6. Environmental Notifications**

One of the purposes of the environmental assessment process is to identify and manage existing environmental conditions within and directly adjacent to the Right-of-Way such as archaeological finds and contaminated property during the design stage, to avoid the Contractor encountering them during construction which may cause significant delays. However, occasionally these types of conditions may not be discovered during the environmental assessment process, in which case they may become environmental incidents during construction.

In addition, the environmental assessment process also attempts to identify environmental features including plant and animal species that need to be protected during construction using physical mitigation measures or by restricting access to certain locations inside and adjacent to the contract limits. In some cases species which may include lichens, mosses, vascular plants, insects, snakes, turtles, amphibians, fish or mammals, are protected under the federal *Species at Risk Act, 2002* or the Ontario *Endangered Species Act, 2007*, which prohibits them from being killed, harmed, harassed, captured, taken, possessed, collected, transported, bought, sold, leased or traded without a permit.

Where protected species at risk are identified during design as being present or suspected of being present in the contract area, MTO will include this information in the Contract Documents and provide direction on what the Contractor’s responsibilities are with respect to these species. Occasionally however, protected species may be encountered during construction that were not identified during design and were therefore not anticipated to be present during construction.
While the Contractor is not held responsible for these types of incidents as with those that occur as a result of the Contractor’s operations (e.g. spills), the CA must be notified of the incident and in turn must notify the ministry so that the necessary and appropriate actions to meet regulatory and contractual obligations can be taken by the ministry. As such, the CA shall make the following Environmental Notifications to the ministry immediately after the Contractor notifies the CA.

- In the event that the Contractor notifies the CA in accordance with section GC 3.07.05 of the General Conditions of Contract, that it is suspected that an archaeological find, such as building remains, hardware, accumulations of bones or other human remains, pottery, or arrowheads has been encountered during construction, the CA shall notify the CCO and the MTO Environmental Planner or MTO Regional Archaeologist. The MTO Regional Archaeologist, or if not available, a licensed consultant Archaeologist contacted by the ministry must visit the site to assess and verify the find and determine a course of action. The Archaeologist on-site will also be responsible for contacting other appropriate authorities, including the Police, Ministry of Culture and the Ministry of Government Services, if they determine that human and/or archaeological remains have been encountered.

- In the event that the Contractor notifies the CA in accordance with OPSS 180 that materials suspected of being contaminated (e.g. stained or odorous soil, oily sheen on water in an excavation) have been encountered during construction, the CA shall notify the CCO and the MTO Environmental Planner. MTO will make arrangements to have an environmental consultant who specializes in contaminated property identification and management visit the site to investigate and determine a course of action. The environmental consultant will also be responsible for contacting MOE as deemed necessary in consultation with MTO.

- In the event that the Contractor notifies the CA that a Species at Risk has been encountered during construction in accordance with section GC 3.07.06 of the General Conditions of Contract, the CA shall notify the CCO and the MTO Environmental Planner. MTO will make arrangements to have an environmental consultant who is qualified to identify Species at Risk visit the site to verify the species and determine a course of action. The environmental consultant will also be responsible for contacting MNR as deemed necessary in consultation with MTO.

2.1.20 Traffic Management And Public Information Services

The Contract Administrator shall check that all Traffic Management and Public Information Services and Deliverables in the construction documents or required by law are complied with. To determine compliance with the traffic control plan requirements of the contract the Contract Administrator shall:
Prior to work starting:

- Instruct the Contractor to provide a copy of their health and safety policy and program, which includes the traffic control plan for the contract, to the Contract Administrator at the pre-work meeting.
- Assess the contractor’s Traffic Control Plan, to check that all construction contract requirements including, but not limited to, those in the Ontario Traffic Manual (OTM) Book 7 Temporary Conditions, the Ontario Traffic Manual (OTM) Book 7 Temporary Conditions (Field Edition), the Occupational Health and Safety Act and any specific traffic control contract requirements are complied with and provide satisfactory levels of safety for workers and motorists;
- Provide any Ministry approved instructions to the contractor regarding the traffic control plan and any further receipt, assessment and instructions to the contractor, as necessary.

In addition, the Contract Administrator shall assess the effectiveness of the traffic control measures planned by the contractor to determine that:

- The traffic control measures to be implemented by the contractor will be what is needed; in place when needed; positioned where needed; and will be working as required;
- Operations, equipment and materials will be only where they are permitted; occurring/operating/placed when they will be permitted; and will be doing what is permitted;
- Review Initial Construction Schedule and Critical Path Schedule prior to work starting, in regards to traffic control.

A report detailing the assessment procedure, findings and recommendations is to be submitted to the Ministry within two (2) business days of receiving the submission from the Contractor.

During construction:

- Monitor the traffic control measures implemented by the contractor to determine that the actual measures are consistent with those shown in the previously assessed Traffic Control Plan and that the measures provide satisfactory levels of safety for workers and motorists.

The minimum frequency of this monitoring for the first 24-hour period any traffic control measures are in place, shall be:

1. Once during the period immediately following the installation of the measures;
2. Once during the period one half hour before sun rise;
3. Once during the day-light period;
4. Once during the period one half hour after sun set; and
5. Once during the night time (dark period).
The minimum frequency for this monitoring, after the initial 24-hours, shall be such that:

- At least two (2) of the above noted daytime periods are monitored each 24-hours, and;
- Each period has been monitored twice during the normal work week; and
- Each period has been monitored twice during the weekend period.
- Assess the effectiveness of the traffic control measures used by the contractor, during the first 24-hour monitoring periods each time a new traffic control set up is placed or after any alteration to an existing set up, to determine that:
- The traffic control measures implemented by the contractor are what is needed; in place when needed; positioned where needed; and are working as required;
- Operations, equipment and materials are only where they are permitted; occurring/operating/placed when they are permitted; and are doing what is permitted; deficiencies are corrected when they are needed by using what is needed; and doing it where it is needed;
- Notify the Contractor of any deficiencies identified in the traffic control measures, instructing the Contractor to take appropriate corrective measures and confirming and reporting the results of the corrective measures;
- Provide a copy of the Contractor’s traffic control signing diary, to the Ministry, on each Monday or day following a holiday for the preceding week or more frequently if requested by the Ministry;
- Check that Contractor’s site supervisor performs traffic control/lane closure notifications including co-ordinating traffic management and public communications with other roadway work in the vicinity of the project;
- Provide notification to local media and the Ministry of any potential traffic delays, and on termination of the delay or associated activity, the proponent is to immediately notify the Ministry of instances that involve fatalities or serious injuries;
- Maintain adequate Public Traffic Staging Records including review of proposed staging plans sufficient to document and support all actions taken;
- Maintain adequate Public Notification Records sufficient to track all notifications;
- Providing a record of traffic accidents, public notifications and complaints that occur in the work zone, in all cases, a copy of all documentation is to be provided to the Ministry within the same business day as the traffic incident occurs;
- Videotape haul road conditions prior to use by the Contractor; and
- Perform all traffic control related tasks listed in the Contract Administration and Inspection Task Manual.
- Monitor the Contractor’s operations for compliance with Ministry safety policies concerning the provision of safe passage for the travelling public.

In all cases, any communication between the Contractor and/or the Contract Administration staff and/or the Ministry shall be by verbal and written means, and a copy of all documentation is to be provided to the Ministry within the same business day as the communication occurs.
2.1.21 MTO Roles

- Contract Services Administrator – approvals, mediation, check compliance with agreement, monitor consultant’s performance and report to construction office. Monitor consultant’s conformance to the consultant agreement, provide procedural information, and provide contact names for various offices in the region.
- Quality Assurance – advisors, information resources (including maintenance coordinators and electrical coordinators), provides technical expertise to senior contracts and consultant field staff through the CSA.
- Area Contracts Engineer – approvals, continuity of construction

2.1.22 Consultant’s Performance Appraisal

- Review the Consultant Performance Appraisal form.
- Random checks to monitor consultant’s performance and adherence to the agreement, Services and Deliverables and records (select date for initial review).
- A Contract Payment and Records Assessment may be performed on payment records and documentation after contract completion. When recommended in the CPRA Report, the Consultant Appraisal will be reviewed for potential adjustment of the rating.

2.1.23 Well Investigations

- Consultant to review the requirements under Directive OPR-C-002 (21/05/2004) and the environmental assessment process documentation.
- Consultant to follow “Guidelines For Drinking Well Water Sampling And Testing In Ministry Of Transportation Activities”.

2.1.24 Project Construction Report

- Follow format of Head Office Construction Memorandum No. 2002-01, Project Construction Report

2.2 DESIGN PACKAGE HANDOVER MEETING

Reference:
- Directive Provincial Highways PHY-C-047 Design Package Handover Meeting

The purpose of this meeting is for the designers to hand over any relevant documentation and information, and give an overview of the project and any pertinent issues. The Contract Services Administrator shall contact the MTO Design Project Engineer/Manager to initiate the terms of Directive PHY-C-47 (other specific project assignment turnover deliverables be included) and arrange to the Design Package Handover Meeting (location, attendees, taking of minutes, etc.). The MTO Design Project Engineer / Project Manager, with the assistance of the CSA, shall prepare an agenda, including a list of invitees, and a design synopsis for distribution one week prior
to the meeting. The Contract Services Administrator shall chair the meeting and with the assistance of the MTO Design Project Engineer / Project Manager be responsible for checking that the required deliverables have been handed over to the Contract Administrator. The Contract Administrator shall prepare minutes of the meeting and shall distribute these minutes.

Value engineering judgements, contract simplification, etc., decisions made during the design phase should be discussed and documented in the minutes to identify and discuss red flag items and contentious issues that may arise during construction, and any recommended courses of action and the rationale for these.

**Suggested List of Attendees:**

- MTO Project Engineer/Manager (Phone number and backup phone number)
- Consultant Designer
- MTO Area Contracts Engineer
- MTO Contract Services Administrator(s)
- Consultant Project Manager
- Contract Administrator
- Geotechnical / Traffic / Structural / Electrical / Property / ATMS Environmental (Planner / Specialists / Inspector)
- MTO Environmental Planner
- Field Services Engineer

**Other appropriate attendees that may be required**

The MTO Design Project Engineer/Manager and the CSA shall establish the list of attendees based on contract scope. The design change protocol will be discussed at this time.

After the contract is awarded, the following drawings and documents may be obtained from the Regional, Contracts Office or the MTO Project Engineer/Manager (if applicable):

1. Pavement Marking Drawings
2. Utility Work Orders
3. Original Structure Drawings
4. Overhead and Ground-Mount Message Sign Layouts
5. Horizontal and Vertical Control Sheets
6. Environmental Documentation:
   - Environmental Synopsis with Summary of Environmental Concerns and Commitments* table
   - Transportation Environmental Study Report (TESR) or Design Construction Report (DCR)
   - Environmental Screening Document
– Environmental permits, approvals, and authorizations including draft Permits to Take Water obtained by the ministry that the Contractor must apply to MOE to have issued in the Contractor’s name

7. Design Reports:
   – Foundation Investigation Reports
   – Geotechnical Reports
   – Original Cross Sections (highways, side roads, entrances, culverts and sewers) (hardcopy)
   – Original Plots (sub grade reports, template sheets, granular base reports (top of “B”), profile elevations (Top of “A”) (digital files)

8. Additional copies of tender documents and contract drawings

9. Any other digital files (Detailed Calculation Sheets – reports)

10. Traffic Signal Legal Drawing (PH-M-125)

11. Property Agreements


13. MTO Project Engineer/Manager contact phone number and backup phone number

14. Design Consultant and their sub-consultant contact phone numbers

15. Copies of applicable applications / permits related to construction (such as taking water)

16. Cost Share Agreements

* This document is available electronically from MTO and must be obtained for addition of comments by the Contract Administrator relative to Contractor compliance with project-specific environmental mitigation, protection and monitoring measures described in the form and included in the Special Provisions.

2.3 CONTRACT AWARD

Reference:
- Provincial Highways PHY-B-152 Commencement of Work by a Contractor

The “Designation of Construction Zone” Form shall be completed and submitted by the Contract Services Administrator before the tender opening date. The Contract Administrator shall obtain the Designation of Construction Zone from the Contract Services Administrator.

The Head of Contract Administration will advise the Contract Services Administrator when the Ministry has issued the “Notification of Acceptance of Contract” letter. This letter states that the required bonds and certificates of insurance have been received and are acceptable.

The Contract Services Administrator will duly notify the Consultant Project Manager and the Contract Administrator of the acceptance letter.
The Contract Administrator must become familiar with the contract drawings and documents in preparation for the Pre-Start meeting.

2.4 PERMISSION TO START WORK

The Contract Administrator shall issue Permission to Start Work form PH-CC-700 when all contract requirements have been met by the Contractor, such as:
  - The region has received notification that the Contract has been executed.
  - The Contractor has submitted a Critical Path Schedule and it meets all the requirements outlined in GC 7.01.07 Critical Path Schedule.
  - Any other requirements within the Contract that must be met prior to the start of the Work.

The Contractor may start Work within the right-of-way once the Contract Administrator has issued Permission to Start Work form.

2.5 PRE-START MEETING WITH CONTRACTOR

The Pre-Start meeting is held after the contract has been awarded by the Contracts Section and before the start of any work on the contract.

The Contract Administrator shall chair the meeting and arrange for the minutes to be taken and distributed. The agenda can be revised as appropriate for the contract.

<table>
<thead>
<tr>
<th>CONTRACT NO.</th>
<th>LOCATION:</th>
</tr>
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<tbody>
<tr>
<td>DATE:</td>
<td>PLACE:</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>ADMINISTRATIVE REPRESENTATIVES</th>
<th>NOTIFIED</th>
<th>ATTENDANCE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contract Services Administrator</td>
<td>YES</td>
<td>NO</td>
</tr>
<tr>
<td>Consultant Project Manager</td>
<td>YES</td>
<td>NO</td>
</tr>
<tr>
<td>Contract Administrator</td>
<td>YES</td>
<td>NO</td>
</tr>
<tr>
<td>Area Contracts Engineer</td>
<td>YES</td>
<td>NO</td>
</tr>
<tr>
<td>Contractor</td>
<td>YES</td>
<td>NO</td>
</tr>
<tr>
<td>Field Services Engineer’s Representative (local patrol, sign shop, electrical, etc.)</td>
<td>YES</td>
<td>NO</td>
</tr>
<tr>
<td>Ministry of Labour</td>
<td>YES</td>
<td>NO</td>
</tr>
<tr>
<td>Regional Quality Assurance</td>
<td>YES</td>
<td>NO</td>
</tr>
<tr>
<td>QVE(s), QC Administrator (and QC Co-ordinator, if applicable)</td>
<td>YES</td>
<td>NO</td>
</tr>
<tr>
<td>Highway Carrier Section</td>
<td>YES</td>
<td>NO</td>
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<td>Regional Environmental Section</td>
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<tr>
<td>Regional Structural Section</td>
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<td>Foundations Office</td>
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<td>Regional Electrical Section</td>
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<td>Regional Traffic Section</td>
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<td>Regional Advanced Traffic Management Section</td>
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<tr>
<td>Ontario Provincial Police</td>
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<tr>
<td>Regional/Municipal Police</td>
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<tr>
<td>External Environmental Agencies (MOE, MNR, Conservation Authority, DFO, etc.)</td>
<td></td>
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</tr>
</tbody>
</table>

**The following should be notified if applicable to the work:**

- Emergency Services (Fire Response, Ambulance, etc.)
- Local Traffic Authorities
- Local Transit Authorities
- Municipality Road Superintendent
- Railway Representative
- MTO Property Office (if limited interest, or other)
- Health and Safety Representative
- Regional Construction Administration Office (to be notified)
- Utilities (Please identify)
- Others (Please identify)

CA is to introduce all in attendance (i.e. persons name, representation, roles, responsibilities, distribution of business cards, etc.)

Take Attendance, noting Name of Person, Firm or Office Represented, Telephone Number(s), Facsimile Number, and E-mail Address.

**Administration and Staffing**

A-1 Identify Contractor’s Site Representative and alternates with signing authority.

A-2 Identify the MTO representatives with signing authority.

A-3 Determine the location of the Contractor’s field office and yard.

A-4 Confirm the location of the Contract Administrator’s field office.
A-5 Assemble the emergency 24-hour phone numbers: Ministry (Contract Services Administrator and Contract Administrator) and the Contractor (minimum two (2) representatives). Copies of the emergency name, position and phone numbers to be sent to the Regional Construction Office, O.P.P., Regional or Municipal Police, MTO or AMC Patrol, Area Office and/or Radio Room/COMPASS Centre with contract number and location.

Ministry of Labour

L-1 Address any concerns identified by the Ministry of Labour.

Drivers & Vehicles

Discuss Weighing and Overloading Issues

D-1 Outline that the Contractor is responsible for any overloading that occurs on the contract, and that the Ministry Drivers & Vehicles Section will monitor compliance.

D-2 Indicate that the Contract Administrator will notify Drivers & Vehicles when overloading is suspected.

D-3 Request the haul routes proposed by the Contractor and outline the Contractor’s responsibilities (load limits, responsibilities of Contractor, local by-laws, etc.)

D-4 Address any concerns of Drivers & Vehicles

D-5 Discuss CVOR Special Provision

D-6 Review the requirements of OPSS 102 General Specification for Weighing of Materials

Area/Regional Operations

O-1 Review and discuss concerns of Contracts Office (maintenance)

Environmental

E-1 Make the Contractor aware that a copy of any project-specific environmental assessment documentation and any project-specific environmental permits / approvals obtained by the ministry are available for their use. Review the key concerns / requirements with the Contractor.

E-2 Ask the Contractor what environmental permits / approvals and / or amendments they anticipate obtaining for the work. Remind the Contractor that they must take
into account the processing time that may be involved with the formal application process, and that application for federal permits also “triggers” the Canadian Environmental Assessment Act process. Tell the Contractor that copies of any permits/approvals they acquire must be provided to the Contract Administrator prior to commencing the related work.

E-3 Provide the Contractor with a copy(ies) of any draft Permit(s) to Take Water that the ministry has obtained for the work from MOE in design, if the Contractor has not already obtained a copy(ies) from the Owner’s Contract Business Management System listing under the contract as specified in Special Provision 100S59. Remind the Contractor that they must apply to MOE to have the permit(s) issued in the Contractor’s name using the form appended to the draft permit(s) no later than five business days after the pre-start meeting, in accordance with SP100S59, and that a copy(ies) must be provided to the Contract Administrator no later than two business days prior to the commencement of water-taking.

E-4 Ask the Contractor to identify any area that they plan to disturb outside the specified limits of the work (access, storage, disposal, work yard, etc.). Remind the Contractor that the selection and use of any such areas must comply with Environmental laws as well as environmental assessment and environmental permit / approval requirements / commitments.

E-5 Review the key environmental requirements of the contract. Advise the Contractor that, with respect to statutory environmental requirements and prohibitions, they are responsible for providing environmental protection measures that are required solely because of the choices made by the Contractor with respect to construction means, methods, techniques, sequences and procedures.

E-6 Remind the Contractor that applicable environmental forms in the Contract documents or provided by the Contract Administrator must be completed and submitted to the Contract Administrator with regard to the following:
   a) Use of sites for disposal or storage of “disposable fill” (per OPSS 180);
   b) Shipment of hazardous waste (MOE Reg. 347 Waste Manifests);
   c) Use of air-cooled blast furnace slag as granular material;
   d) Incident Management Form to document spills and other environmental emergencies (PH-CC-818): and
   e) Fisheries Act Authorization – Oversight, Monitoring and Documentation (MTO SP199F58)
   f) Copy of applicable contract related permits (such as water taking)

E-7 Remind the Contractor that applicable environmental timing constraints must be complied with, as follows:
   a) Maximum time between removal of original vegetative surface cover and placement of final cover;
b) Timing requirements for replacement of straw bales in sediment barriers and flow checks;

c) Requirement to check that temporary erosion control measures are in effective working order prior to forecast storm events and following a storm event;

d) Fisheries timing constraints;

e) Control of construction noise in noise sensitive areas;

f) Migratory Birds Act / timing constraints and requirements for netting, if required; and

g) Any other timing constraints that are specified in the contract.

E-8 Request submission of any environmental drawings or plans that are required by the contract, including contractor proposals for dewatering procedures or in water work. Explain the review process and the time required for any approvals.

E-9 Identify the designated inspector who will monitor environmental protection/mitigation and maintain an environmental diary.

E-10 Obtain Contractor’s contact names, positions and telephone numbers for the following:

a) The Contractor staff to be notified for follow-up of any environmental accidents/incidents/problems both during the work and during periodic/seasonal shut-downs;

b) The Contractor staff person ultimately responsible for meeting statutory environmental duty in the event that regulatory agencies wish to pursue any problems: and

c) If required by the contract, the name and firm of the qualified Fisheries Contracts Specialist.

E-11 Identify the requirements of the MTO General Conditions of Contract with respect to Incident Management Under Legislation Protecting the Environment and Natural Resources.

Traffic

T-1 Review the Contractor’s responsibilities with respect to traffic, staging, detours, traffic control, maintenance of traffic, signing as per Ontario Traffic Manual (OTM) Book 7 Temporary Conditions, Freeway Detour Signing Guidelines, safety precautions, and special provisions (e.g. Traffic Control Signing, Hours for Lane Closures, Maintenance of a Traffic Control Diary, etc.).

T-2 Review traffic staging revision submission and approval requirements. Review PHM125 Drawings. The Regional Traffic Section prior to the change taking effect must approve changes. Timeframes for submissions and approvals is to be provided by the Regional Traffic Section.
The specified minimum clearances (horizontal and vertical; protocol for advising about clearances) must be maintained in accordance with the contract drawings and specifications. Any vertical clearance of less than 4.5m must be identified and Regional Structural Section and Drivers & Vehicles and Head of Regional Contracts notified. Clarify that the Pre-construction bridge clearances for each lane and for shoulders must be measured by the Contract Administrator and forwarded to the Regional Structural Section. The Contractor must provide an opportunity for the Contract Administrator to obtain these measurements.

Make the Contractor aware of their duties with respect to construction and traffic safety, and to abide by the Occupational Health and Safety Act.

Advise the Contractor of any reduced speed zones to be in effect (if applicable).

Review the concerns of any other interested agencies.

Facilitate the advance notification of closures, detours, etc. to be provided to emergency services, municipalities, transit authorities, etc.

Discuss the requirements for properly managing non-conformances to QC Performance Measures and the consequences of major and minor deviations.

Review the initiatives and special provisions related to quality assurance items and the Contractor’s Quality Control (if applicable).

Advise the contractor that the Statement of Imported Content form will be checked to monitor that imported steel has been declared.

Chair a Pre-Pave meeting prior to asphalt placement. Meetings are to be scheduled in conjunction with the Contractor’s schedule of work. The Ministry Quality Assurance Officer must be invited to attend.

Chair Pre-Placement meetings prior to the first concrete placement, bridge deck pour, and bridge deck overlay, or any other major placement. Meetings are to be scheduled in conjunction with the Contractor’s schedule. The Ministry Quality Assurance Officer must be invited to attend.

Advise the Contractor that all structures are to be inspected by the Regional Structural Section a minimum of three (3) weeks prior to opening to traffic, with the exact time determined by construction field staff with the Contractor’s assistance.

Advise the contractor the name and location of the QA lab including the applicable advance notification of sample delivery (e.g. 24 hrs)
Structural / Foundations

S/F-1 A separate meeting with Regional Structural Office may be required on Rehabilitation and complex Structural work to review the design assumptions (check with the Regional Structure Office representative).

S/F-2 Check on Regional Structural Office requirement for notification of oversize load restrictions through structures including clearance restrictions (Form OSCLIS.xls in applicable regions).

S/F-3 Check with Regional Structural Office to see if any off-site inspection has been identified for Structural steel, Aluminium Sign Support structures or Precast Concrete beams.

Geotechnical

GT-1 Check with the Regional Geotechnical office to see if there are any specific concerns or requirements.

GT-2 A separate meeting with Geotechnical may be require on complex contracts.

GT-3 Advise the contractor of legislative responsibilities and Ministry process for operating non-commercial pits and quarries.

General

G-1 Submissions required from the contractor:
   a) Sub-Contractor's forms: Consent to Sublet (PH-CC-742);
   b) Contractor's work schedule and weekly work schedules, or acknowledgement of critical path schedule in writing;
   c) List of material sources for all materials supplied by the contractor, including suppliers for concrete, hot-mix, granular materials and manufactured products, including approved Designated Sources for Material (DSM) references;
   d) Current Workplace Hazardous Materials Information System (WHMIS) documentation and Material Safety Data Sheets for designated materials must be submitted to the Contract Administrator prior to the commencement of construction;
   e) Samples for testing in appropriate containers affixed with complete and accurate identification labels and WHMIS labels. Check that labelling and placarding of goods under the Transportation of Dangerous Goods Act is carried out;
   f) Concrete and Asphalt mix designs including supporting documentation;
g) Permits required (pit or quarry permits for aggregates and borrow, environmental permits/approvals, forest resources licence prior to harvesting trees within a crown land pit or quarry boundary);
h) Written confirmation of contractor’s price for asphalt cement supply and hauling (e.g. paid invoice from supplier);
i) Other submissions required by the terms of the contract.

G-2 Review of contract drawings, special provisions, specifications, etc.:
   a) Identify and discuss any provisions, unique problems, Ministry commitments and constraints to the contract;
   b) Instructions from the Contract Administrator must be adhered to in all cases. Disregarding verbal instruction will result in written notices, and could ultimately result in an Infraction Report being issued.

G-3 Advise that contract layout is to be done by the Contractor. The Contract Administrator shall:
   a) Review requirements of special provisions and any new initiatives;
   b) Advise the Contractor of the location and number of co-ordinate bars, benchmarks and alignment ties. (Hand over horizontal and vertical control sheets). Pre-engineering survey data may be available for viewing at the Contract Administrator’s field office;
   c) Review requirements for submission of Record Drawings data and drawings (red-line revisions) for the contract. Digital files for contract drawings may be available to the Contractor for this purpose; Replacement of layout (property bars, benchmarks, etc.) destroyed by the Contractor will be the responsibility of the Contractor;
   d) Review milestone field review requirements and submission procedures;
   e) Advise the Contractor of their responsibility to carry out a pre-blast survey.

G-4 Utility Work (Special Provisions)
   a) Advise that the Contractor is responsible for obtaining stake-out of existing utilities;
   b) Advise the Contractor to provide proper notification to utilities, in advance of any work affecting their plant;
   c) Advise the Contractor to abide by the O.H.S.A. (Constructor Issue);
   d) Review compliance with Operational Constraints relating to utilities.
   e) For excavation and construction near pipelines, co-ordinate, communicate and consult with the High Pressure Gas utility company.

G-5 Property
   a) Advise the Contractor of any property restrictions, expropriations, easements, clearances or restrictions, and Permission to Enter agreements. Review the terms of each property agreement (if applicable).
G-6 Railways
   a) Receive proper notification from the Contractor in order to make arrangements with railway officials;
   b) Confirm that appropriate insurance requirements are in place as per special provisions or the railway requirements;
   c) Check that the Contractor advises the railway authority when working within the railway right-of-way.

G-7 Contract Meetings
   a) To be held at regular intervals
   b) Convene and chair meetings with utility and municipal authorities as required.

G-8 Correspondence
   a) All contract correspondence must flow through the Contract Administrator.

G-9 Changes in the Work
Check that the contractor advises of any change in the work under the terms of the contract. The Contractor is not required to proceed with the change in the work until a Change Order has been issued. The Change Order will establish the method of payment. The four methods of payment are, in order of preference:

1. Variation in tender quantities;
2. Revised tender prices, or by negotiated unit price (for a new item)
3. Lump sum;
4. Time and Material
   a) Equipment rates will be as per OPSS 127 unless otherwise approved by the Contract Administrator. The Contractor shall supply an equipment list with sufficient detail to establish 127 rates;
   b) No labour premium payment (e.g. overtime, shift premium) will be made without prior approval of the Contract Administrator;
   c) Time and Material Summary For Payment, and all supporting invoices, etc. are to be forwarded to the Contract Administrator for verification prior to invoicing for payment.

The Contractor may apply for an extension of time in accordance with the MTO General Conditions of Contract regardless of the method of payment.

G-10 Work Directive
Discuss process for issuing a Work Directive when there is a dispute as to whether a Change Order should be issued.

G-11 Progress Payments
Review Non-Standard Special Provision for Progress Payment. Set cut-off dates for each monthly progress payment.
G-12 Damage to Permanent or Temporary Installations

G-13 Claims by Motorists, Property Owners, etc.
Advise that all claims during the construction period will be forwarded to the contractor.

G-14 During the construction season the Contractor is responsible for maintenance of the highway infrastructure within the construction zone as per the General Conditions of Contract. This includes debris on the roadway, existing signing, pavement markings, safety devices, etc. In order to transfer this responsibility between the MTO and Contractor during a shutdown, the Contractor shall provide the start and end date of the shutdown period. Form PH-CC-771 Turnover Agreement shall be filled out in order to transfer the responsibility. A minimum of 5 Business Days prior to anticipated transfer date the CA, Contractor and representative of MTO maintenance shall perform a pre-turnover field inspection. The pre-turnover field inspection shall identify deviances within the right-of-way and timeframe for correction.

**Note:** The transfer of the Roadway maintenance does not relieve the Contractor from the responsibly of the Work he has performed. The contract may require the contractor to perform routine and non-routine maintenance activities on electrical systems (i.e. traffic signals and highway lighting) during a shutdown.

G-15 Substantial Performance and Final Acceptance of Work
Review the MTO General Conditions of Contract. Two weeks advance notice for final inspection should be provided to the Contract Administrator in writing.

G-16 Contractor Performance Rating Report
Review the process for compiling the report and the impacts of assessments.

G-17 Incentive/Disincentive and Penalty/Bonus Clauses
Clearly indicate requirements for assessing bonuses/penalties and incentives/disincentives in accordance with special provisions and/or operational constraints.

G-18 Infraction Report
Discuss current process for issuing and receiving an Infraction Report with emphasis on impacts.

G-19 Documents to be provided to the Contractor by the Contract Administrator:
- Standard forms related to the contract
- Templates
- Pavement Marking Drawings
Fair Wage Schedule (if applicable). The Contractor shall post one copy of the contract “Fair Wage Schedule” in the site trailer and one copy at the weigh scale. One copy of the “Fair Wage Schedule” shall be posted in the Contract Administrator’s field office.

Minutes are to be signed and dated by the Contract Administrator, with distribution list appended, and sent to all in attendance. Any noted errors or omissions should be brought to the attention of the Contract Administrator within one week of receipt of the minutes.

2.6 CONTRACTOR QUALITY CONTROL MONITORING CHECKLIST

References:
- Contract documents

The Contract Administrator will:

- Based on the QC requirements specified in the Contract Documents including the Special Provision for Performance Requirement – Quality Processes, produce a Consultant Contractor QC Monitoring checklist of related requirements, and submissions made by the contractor and submit the checklist to the Ministry prior to the start of construction work. As a minimum, the checklist shall include:
  - The QC activities/submissions/records to be monitored
  - Place to indicate whether or not the contractor complied at the time of the monitoring
  - Place to date and sign off when the monitoring is complete for each activity/submission/set of records

2.7 NOTIFICATIONS

2.7.1 Notifications Prior to Construction

Before construction begins, notifications should be provided to Property Owners and Businesses. The Contract Administrator shall give written notice to all property owners and businesses within the limits of the contract. The notice shall indicate that construction is about to begin and should identify the prime contractor, the contractor’s representative and a telephone number. Also provide a general description of the work, the anticipated completion date, and the name and office telephone number of the Contract Administrator.

The Contract Administrator shall keep all appropriate agencies apprised of any construction activity that may have an impact on their daily operations, including:
– Schools
– O.P.P.
– Fire
– Transit Authorities
– Maintenance Patrols/Operations
– Department of Fisheries and Oceans
– Others as required

– Utilities
– Municipal/Regional Police Forces
– Ambulance
– Municipalities
– Ministry of Natural Resources
– Conservation Authority

2.7.2 Notifications During Construction

- Applicable notification as per Regional protocols, contract related requirements, memoranda, directives or as requested by the Ministry including traffic and lane closure reports / notifications and weekly updates for Travellers website.

2.7.3 Traffic Control / Lane Closure Notification

References:

- Ontario Traffic Manual (OTM) Book 7 Temporary Conditions
- NSSP – Traffic Control Signing
- Ontario Traffic Manual (OTM) Book 7 Temporary Conditions (Field Edition)
- Regional Protocols for lane and ramp closure notification
- Regional Protocols for OSCLIS (Ontario Structural Clearance and Load Information System)

The Contract Administrator shall check that the Contractor maintains and updates a Traffic Signing Diary as required. The Contract Administrator shall check that all traffic control, staging, detours and lane closures by the Contractor follow Ontario Traffic Manual (OTM) Book 7 Temporary Conditions.

The Contract Administrator shall check that appropriate Traffic Control Lane Closure Notifications are submitted in accordance with Regional Protocols, whenever lane restrictions will be in place either on a permanent or temporary basis.
SECTION 3.0: DURING CONSTRUCTION

3.1 MISCELLANEOUS

3.1.1 Contract Meetings

General
- Consultant Project Manager shall be in attendance at all contract meetings.
- Minutes of meetings are to be provided within 5 business days of the meeting.

3.1.1.1 Contract Progress / Site Meetings

The Contract Administrator, in consultation with the Contractor, prepares an agenda three days before the progress / site meeting and forwards copies to the Contractor, Contract Services Administrator, Area Contracts Engineer, and Head of Quality Assurance.

For RFQ Assignments, the design consultant should be invited to a progress meeting prior to contract completion.

The following issues should be discussed at the meeting:

- Review the minutes of the previous meeting
- MTO or Contractor concerns, which have not been resolved on a day-to-day basis
- Safety and environmental issues
- Adherence to the Quality Control performance measures (incidents, deviations)
- Quality Assurance Issues
- Project status to date / planned activities / critical path updates
- Review the Contractor’s Performance Rating report
- Claims/change orders/negotiations
- Safety-traffic control/accidents/MOL concerns/OPP
- New business/contractor issues/Ministry issues

The minutes of meetings are an important contract document. Each meeting should begin with a statement that the contents and wording of the previous minutes of meeting be accepted as written. Any amendments (i.e. errors, omissions and additional comments) are to be noted. If there are discussions pertaining to items in the previous minutes, these are to be discussed under “New Business” with reference to the previous minutes’ number, e.g. Item No. 2, Site Meeting No. 6, Date.

The minutes should also include the following information:

- Meeting Number #
3.1.1.2 Pre-Start Meeting for Concrete

A pre-start meeting shall be arranged prior to placement of any concrete on the contract. The agenda should be reviewed with the Quality Assurance Officer. The purpose of this meeting is to establish the lot and subplot sizes as per the requirements for concrete strength acceptance and review submission, testing and inspection requirements. The minutes of this meeting are to be recorded and documented with copies to all in attendance, absentees and other appropriate persons.

The following is a suggested list of attendees and topics to be discussed at the meeting:

Attendees:
1. Consultant - Project Manager and Contract Administrator
   - Concrete Inspectors
   - Materials Testing Consultant Representative
2. Contractor
3. Sub-Contractor (if applicable)
4. Ready Mix Supplier
5. Testing Personnel
6. MTO Contract Services Administrator
7. MTO Quality Assurance Officer
8. MTO Area Contracts Engineer

Topics:
1. Check that all submissions have been received as required (e.g. mix design, etc.).
2. Review all applicable Special Provisions and specifications including concrete acceptance.
3. The lot testing and acceptance procedures should be established and/or reviewed with the contractor.
4. Review the Inspection Milestones.
5. Review drawings as required.
6. Issue all relevant concrete forms to the Contractor.
7. Discuss distribution of test results.
3.1.1.3 Pre-Placement Meeting for Concrete

- A pre-placement meeting shall be arranged prior to any significant concrete operations on the contract.
- The purpose of this meeting is to review placement details of significant concrete operations prior to the event.
- The minutes of this meeting are to be recorded and documented with copies to all in attendance, absentees and other appropriate persons.

The following is a suggested list of attendees and topics to be discussed at the meeting:

Attendees:
1. Consultant - Contract Administrator
   - Concrete Inspectors
   - Materials Testing Consultant Representative
2. Contractor
3. Sub-Contractor (if applicable)
4. Concrete Supplier
5. Testing Personnel
6. MTO Contract Services Administrator
7. MTO Quality Assurance Officer
8. MTO Area Contracts Engineer

Topics:
1. Establish persons in charge
2. Date and time of placement
3. Review status of falsework and foundation certification, and dry run
4. Expected duration of placement
5. Equipment requirements
6. Representatives required at placement
7. Concrete mix properties
8. Testing procedures including acceptance/rejection of loads
9. Curing of cylinders
10. Retarders
11. Weather forecast
12. Hot/Cold weather protection/precautions
13. Surface finishing
14. Curing
15. General

3.1.1.4 Pre-Paving Meeting

- A pre-pave meeting shall be arranged prior to placement of any asphalt materials on the contract. The agenda should be reviewed with the Quality Assurance
During Construction

During Construction

Officer. The lot testing and acceptance procedures should be established and reviewed with the Contractor.

- The purpose of this meeting is to review the special provisions and administration requirements. The minutes of this meeting are to be recorded and documented with copies to all in attendance, absentees and appropriate persons. This meeting shall be held a minimum of one (1) week prior to the commencement of paving.

The following is a suggested list of attendees and topics to be discussed at the meeting:

Attendees:
1. Consultant - Project Manager, Contract Administrator and Road Inspector
   - Materials Testing Sub-Consultant
2. Quality Assurance Lab Representative (optional)
3. Contractor
4. Sub-Contractor and/or Hot Mix Producers if required.
5. MTO Area Contracts Engineer
6. MTO Contract Services Administrator
7. MTO Quality Assurance Officer

Topics:
1. Review all mix design with MTO representatives
2. Review of special provisions
3. Review of quality control performance measures
4. Review of Field Guide for the Acceptance of Hot Mix and Bridge Deck Waterproofing
5. Review plans, Traffic Control, Scheduling, etc.
6. Review Construction Administration and Inspection Task Manual milestones
7. Request that all paperwork is in order prior to commencement
8. Request that Contractor/Sub-Contractor/Hot Mix Producer/Quality Control Lab have appropriate forms and software
9. Confirm certification of labs and staff to carry out testing
10. Request that Quality Control test results are forwarded to the Contract Administrator
11. Review sketch of sublots to be measured by PMD, areas to be exempt from surface smoothness measurements/penalties and all other additional measurements required (e.g. existing surface beneath single lifts)
12. Discuss with the Contractor whose profilograph will be carrying out the PMD measurements for acceptance
13. Discuss Contractor’s duties to facilitate smoothness measurements using an inertial profiler.
14. Discuss any new technologies that may be used on contract
3.1.1.5 Pre-start Meeting for Electrical

- A pre-start meeting shall be arranged prior to the installation of any electrical material or equipment on the contract. The agenda should be reviewed with the Electrical Quality Assurance Officer and/or the Electrical Coordinator.
- The purpose of this meeting is to review construction and maintenance requirements for the new and existing electrical plant.
- The minutes of the meeting are to be recorded and documented with copies to all in attendance, absentees, and other appropriate persons.

The following is a suggested list of attendees and topics to be discussed at the meeting:

Attendees:
1. Consultant Project Manager, Contract Administrator and Electrical Inspector
2. Contractor
3. Sub-Contractor (if applicable)
4. MTO Contract Services Administrator
5. MTO Electrical Quality Assurance Officer
6. MTO Electrical Coordinator
7. MTO Superintendent of Electrical and ATMS Services
8. Local Power Supply Authorities
9. Local Municipalities (if applicable)

Topics:
1. Review all applicable special provisions
2. Review contract requirements for the contractor to maintain existing electrical systems
3. Review condition of existing electrical plant
4. Review coordination needs with MTO electrical coordinators, local municipalities and power supply authorities
5. Review locates and clearances (overhead and underground)
6. Review schedule and material ordering and delivery timelines
7. Signal Activation Checklists

The MTO electrical staff identified above shall be notified of the start of the electrical work, and thereafter shall be notified as soon as possible on any changes to the schedule of electrical work.

3.1.1.6 Special Meetings

- Traffic meetings to discuss major changes in operations (staging, detours, night closures, etc.) are to be held prior to any change.
- It may be beneficial to hold a separate Pre-Work Environmental Meeting with MNR and/or DFO, the Environmental Planner, and the CCA Environmental Monitor for any in-water, or de-watering work in the project.
- Any other meetings that are deemed necessary such as Emergency Services and Seasonal Shutdown shall be held and minutes taken and distributed.
- Prepare agenda, chair meeting and take minutes of the post construction Design Package Evaluation meeting.

3.1.1.6.1 Pre-Seasonal Shutdown / Final Inspection Meeting

Master Agenda for “Pre-Seasonal Shutdown/Final Inspection” Meeting

**Contract:**

**Consultant CA:**

**Contractor:**

**Date:**

<table>
<thead>
<tr>
<th>ADMINISTRATIVE REPRESENTATIVES</th>
<th>NOTIFIED</th>
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<tr>
<td></td>
<td>YES</td>
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<td>PM and Contract Administrator</td>
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<td>Area Contract Engineer</td>
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<td>Contractor (PM and Superintendent)</td>
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<td>Maintenance Superintendent/Maint. Coordinators</td>
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<td>Maintenance Contractors Representative</td>
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<td>Operations Representatives</td>
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<td>Regional Structural Section (if applicable)</td>
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<td>Regional Geotechnical Section</td>
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<td>Regional Traffic Section</td>
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<td>Regional Environmental Unit (if applicable)</td>
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<td>Ontario Provincial Police</td>
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<td>Regional/Municipal Police</td>
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<td>Contract Services Administrator</td>
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<td>The following should be notified and invited if applicable to the work:</td>
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<td>Emergency Services (Fire Response, Ambulance, etc.)</td>
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<td>Local Traffic Authorities</td>
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<tr>
<td>Local Transit Authorities</td>
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<tr>
<td>Municipality Road Superintendent</td>
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Railway Representative (if applicable)  
Others (please identify)  

**Old Business:**

Review previous meeting minutes (if applicable)

**New Business:**  
(For meeting # 1)

CA should introduce all in attendance (i.e. persons name, representation, roles, responsibilities, distribution of business cards, etc.)

- Take Attendance, noting Name of Person, Firm or Office Represented, Telephone Number and/or Facsimile Number.
- Assemble the emergency 24-hour phone numbers: Ministry (Contract Services Administrator and Contract Administrator) and the Contractor. Copies of the emergency name, position and phone numbers to be sent to the Regional Construction Office, O.P.P., Regional or Municipal Police, MTO Patrol, District Office and/or Radio Room/COMPASS Centre with contract number and location.

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<tr>
<th>Name</th>
<th>Firm</th>
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<th>Fax #</th>
<th>Cellular #</th>
<th>Home Tel. #</th>
<th>Pager #</th>
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**New Business:**

- Review the ministry’s protocol concerning the “Seasonal Shutdown and Working in Free Time” period.

- Review the contractor updated Critical Path Schedule at each Pre-Seasonal Shutdown Meeting (tentatively scheduled for Aug. 01, Sept.01, Oct.01, and Nov. 01), which must identify what work will be completed to allow the safe passage of the travelling public during the seasonal shutdown.

- Review the applicable portions of the construction season shutdown period checklist (Note to CA: if there are any outstanding issues, this is an appropriate time to address them.)

- Review the applicable “seasonal shutdown period” contract documents (contract drawings, SP’s, SWRC memos, ministry directives etc.)
Review and discuss any concerns of Operations/Maintenance that should be added to this agenda and sent out to all invites prior to the scheduled meeting.

Review traffic staging revision submission and approval requirements.

Request any haul routes proposed by the Contractor during this period are reviewed by the CA noting load limits and local by-laws may differ.

Review the Contractor’s responsibilities with respect to traffic, staging, detours, traffic control, maintenance of traffic, signing as per Ontario Traffic Manual (OTM) Book 7 Temporary Conditions, Freeway Detour Signing Guidelines, safety precautions, and special provisions (e.g. Traffic Control Signing, Hours for Lane Closures, Maintenance of a Traffic Control Diary, etc.).

The specified minimum clearances (horizontal and vertical; protocol for advising about clearances) must be maintained in accordance with the contract drawings and specifications.

Review the Contractor duties with respect to construction and traffic safety.

Advise the Contractor of any reduced speed zones to be in effect (if applicable).

Review the concerns of any other interested agencies.

Facilitate the advance notification of closures, detours, etc. to be provided to emergency services, municipalities, transit authorities, etc.

Damage to Permanent or Temporary Installations


All claims by Motorists, Property Owners, etc during the construction period must be brought to the attention of the CA.

Substantial Performance and Contract Completion:

Review the General Conditions of Contract. Two weeks advance notice for final inspection should be provided to the Contract Administrator in writing.

Remind the Contractor that applicable environmental timing constraints must be complied with, as follows:

Obtain Contractor’s contact names, positions and telephone numbers
The Contractor staff to be notified for follow-up of any environmental accidents/incidents/problems both during the work and during periodic/seasonal shutdowns.

Facilitate the advance notification of closures, detours, etc. to be provided to emergency services, municipalities, transit authorities, etc.

Advise the Contractor that all structures are to be inspected by the Regional Structural Section a minimum of three (3) weeks prior to opening to traffic, with the exact time determined by construction field staff with the Contractor’s assistance.

Discuss the responsibility of the contractor concerning proposed staging changes etc

Remind the contractor’s about adhering to the submission of updated Critical Path Schedules (GC 7.01.07)

Remind everyone that all contract correspondence must flow through the Contract Administrator.

Check that the contractor advises of any change in the work prior to initiation. Advise the Contractor that work started without issuance of a Change Order will not be accepted and compensated.

Review the appropriate typical cross-section for the Seasonal Shutdown/Working in Free time component in the contract documents.

Anything unusual in this project, which should be covered by additional clarification.

Does the designed staging comply with the seasonal shutdown requirements listed in the contract documents.

Any staging proposal reviewed must comply with the contract documents (including the applicable seasonal shutdown typical cross etc.) and address the applicable construction and maintenance related concerns such as:

- MH and CB’s be reset to shut down pavement elevations
- Provisions for drainage must be made
- During the seasonal shut down/working in free-time period all lanes must be restored to contract requirements
- Address all pavement markings (temporary and permanent) including appropriate obliteration
- Address temporary and permanent signals etc. (if applicable)
- Can the work be constructed with the staging provided
- Have all the safety-related components been addressed (such as TCB, SBGR)
• Address all structure-related issues
• Does the proposal/shutdown plan incorporate the turnarounds for emergency vehicles

- Develop a static deficiency list, which incorporates any seasonal shutdown related situations/problems, which will be reviewed at all pre-seasonal shutdown meetings (noting by the time the scheduled shutdown nears all deficiencies must be established by the various offices involved in order for the CA team to administrate an orderly and timely turnover.)

- Arrange an acceptable emergency detour route with the allocable authorities

- Discuss the structural lane configuration that must be capable of carrying the traffic.

- Can all structural lanes be restored prior to seasonal shutdown.

- Can the work be constructed with the staging provided.

- Notification of winter work to applicable media-related (such as the Regional Radio etc.)

- Are the number of working days sufficient to allow the designed staging etc. to be constructed and restored by to the required configuration prior to the seasonal shutdown period.

- Discuss the contractor’s intentions concerning Seasonal Shutdown and Free Time work.

- Discuss the removal of construction signs (if applicable)

- Prior to the scheduled shut down/working in free time each section submit their static list of deficiencies and concerns: (noting the contractor is always encouraged to work in free time or accelerate which can end up in a stage that may not accommodate the minimum winter configurations. The CA must bring this type of situation to the attention of the CSA well in advance of the scheduled shutdown date.)

- Prior to any turnover (whether a “seasonal shut down” for a carry over or a “final inspection” for contract completion ) the CA must notified the applicable ministry represents (including a drive through with the CSA/Contractor/CA/ operations representatives)

- Has a final inspection type meeting been held with the construction / maintenance contractor/operations/ACE-CSA prior to the actual turn over or opening of the road/ lane etc. (whether final inspection or seasonal shut down)
checking that everyone’s concerns have been addressed each Section /Department should inspect the contract and submit a “static list” within two days to the CA

- Has the Turnover Agreement form (PH-CC-771) been sent to the appropriate MTO offices for Ministry accepting responsibility for the road (at the contract completion/winter shutdown or spring start up)

- Have all work zone accesses being addressed

- Has the late season paving been addressed

- Has the schedule been checked against the environmental timing constraints

- Any constructor or utility issues

- Have the operational people been involved in the review of their specific interests

- Will the operations accept the road back for winter maintenance (if not as per previously agreed as the winter came early for example) what is the least the ministry will accept.

- Review the contractor’s traffic control and workers protection plan to check that they are up to date reflecting any necessary changes to address the seasonal shutdown or working in free time period.

- Has a contingency plan been developed to address for unexpected situations (such as a early snow fall or winter)

**General Discussion**

Open the meeting to any questions or concerns raised

**Schedule next meeting** (suggested one a month from August 01 on until the seasonal shut down and as required)

Minutes are to be signed and dated by the Contract Administrator, with distribution list appended, and sent to all in attendance. Any noted errors or omissions should be brought to the attention of the Contract Administrator within one week of receipt of the minutes.
3.1.1.6.2 Design Package Evaluation Meetings

Agenda

During Construction

- Compare the contract documents to the actual construction for errors, accuracy and constructability problems.
- Records and document concerns, issues and problems on the DPE (living) document.

Post Construction

- The CA provides the CSA with applicable comments in the draft DPE document to assist CSA in chairing the meeting.
- Applicable CA Consultant representatives to attend the DPE meeting, recording the minutes and providing clarification etc.
- Design consultant representatives should also be present to provide their design reasoning/support/non-support of the comments etc.

3.1.2 Constructor Issue

Reference:
- Provincial Highways Directive PHY-B-238 Designation of a Constructor

The Contract Administrator shall become familiar with their responsibilities regarding the Directives and check that the Contractor co-ordinates all work with adjacent contractors/maintenance staff and service crews.

3.2 APPROVALS

3.2.1 Working Days / Completion Date

References:
- MTO General Conditions of Contract
- Provincial Construction Memorandum PCM #2007-02

The Contract Administrator shall become familiar with and administer the contract requirements or special provisions regarding contract completion dates, incentives/disincentives, the charging of working days/calendar days, and liquidated damages, if applicable.

The Contractor must request an Extension of Time in accordance with the MTO General Conditions of Contract. The Contract Administrator shall receive and evaluate the
Contractor’s requests for extension of time, and provide a comprehensive written report with recommendations to the Ministry (within an agreed to time frame). The request and consultant recommendations will be reviewed with the Contract Services Administrator. The MTO Regional Contracts Office shall grant approval or disapproval of the Contractor’s request.

### 3.2.2 Ministry Acceptance / Approvals

In addition to requirements outlined elsewhere in the Agreement, the Consultant must secure the Construction related specific approvals and acceptance of the Ministry as noted. The Consultant shall submit to the Ministry, the Construction items within the time lines indicated below. The time lines will commence upon receipt of all required documentation from the construction contractor.

<table>
<thead>
<tr>
<th>Ministry Acceptance/Approvals</th>
<th>Turnaround Time</th>
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</thead>
<tbody>
<tr>
<td>External Approvals/TESR Commitment Conditions</td>
<td>Approval 3 Weeks</td>
</tr>
<tr>
<td>Layout and Wording of Permanent Signs</td>
<td>Approval 3 Weeks</td>
</tr>
<tr>
<td>Design and Layout of Temporary and Permanent Signals</td>
<td>Approval 3 Weeks</td>
</tr>
<tr>
<td>Traffic Control Plan (Operational Constraints)</td>
<td>Approval 3 Weeks</td>
</tr>
<tr>
<td>Traffic Signal Timing</td>
<td>Approval **</td>
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<tr>
<td>(Approval required when the traffic signal timing is provided by a municipality or other non-Ministry source)</td>
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<tr>
<td>Design Criteria</td>
<td>Approval 4 Weeks</td>
</tr>
<tr>
<td>Project Physical Configuration</td>
<td>Approval 3 Weeks</td>
</tr>
<tr>
<td>Horizontal and Vertical Project Control</td>
<td>Approval 3 Weeks</td>
</tr>
<tr>
<td>Structure General Arrangement Drawing</td>
<td>Approval 4 Weeks</td>
</tr>
<tr>
<td>Transportation of Oversized Loads</td>
<td>Approval 1 Week</td>
</tr>
<tr>
<td>Load Limits (as per Highway Traffic Act)</td>
<td>Approval 3 Weeks</td>
</tr>
<tr>
<td>Contract Package</td>
<td>Acceptance 3 Weeks</td>
</tr>
<tr>
<td>Construction Contract Change Orders (&lt;$30K only if precedent setting, &gt;$30K and all changes to traffic operations constraints)</td>
<td>Approval 1 Week</td>
</tr>
<tr>
<td>Construction Contract – Contractor Initiated Change Proposals</td>
<td>Approval **</td>
</tr>
<tr>
<td>Changes to Contractor’s Working Days/Completion Date</td>
<td>Approval **</td>
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</tbody>
</table>
**During Construction**

<table>
<thead>
<tr>
<th><strong>Contract Substantial Performance Acceptance</strong></th>
<th>Approval</th>
<th>3 Business Days</th>
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<tbody>
<tr>
<td><strong>Sub-Contract Substantial Performance Acceptance</strong></td>
<td>Approval</td>
<td>3 Business Days</td>
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<tr>
<td><strong>Stop Work Order (Non-Safety Related)</strong></td>
<td>Approval</td>
<td>Same Business Day</td>
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<tr>
<td><strong>Issue of Certificate of Completion</strong></td>
<td>Approval</td>
<td>3 Business Days</td>
</tr>
<tr>
<td><strong>Property Related Agreements with Municipalities/Private Owners</strong></td>
<td>Approval</td>
<td>3 Weeks</td>
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<tr>
<td><strong>Property Request</strong></td>
<td>Approval</td>
<td>3 Weeks</td>
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<tr>
<td><strong>Utility Relocation Cost-Sharing Arrangements</strong></td>
<td>Approval</td>
<td>3 Weeks</td>
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</table>

**To be agreed by the Ministry and the Consultant**

### 3.2.3 Schedules / Critical Path

**References:**
- Contract Documents
- Contract Specific Special Provisions

The Contract Administrator shall review the Contractor’s critical path schedules, submitted by the contractor for practicality / achievability, and conformance to the Special Provisions of the contract documents. Analyse the originally submitted (as-bid) Critical Path Schedule in detail. Identify and if necessary, challenge the contractor on any deficiencies or impracticalities. Non-conforming schedules shall be returned to the Contractor, noting deficiencies and requesting a resubmission. The preliminary contractor schedule checklist shall be completed and forwarded to the Ministry.

The Contract Administrator shall review the Contractor’s progress with respect to the schedule and/or critical path. The Contractor Administrator shall review weekly updates of the Contractor’s intended work operations. Analyse critical path updates received from the contractor, and respond/administer these accordingly. The schedule and progress should be reviewed with the Contractor at every site meeting. Monitor the Contractor’s progress throughout the construction period, and take action as appropriate in the event that the planned schedule is not maintained. If the Contractor is behind schedule, the Contract Administrator shall request an action plan (whether to accelerate or do nothing). Discuss reasons for delays, determine if any delays are due to MTO, Contractor, or other parties, and document it in the minutes of the meeting. Notify the Ministry of problems that may affect the completion time.

The Contract Administrator shall apply information gained from the critical path schedule, to assess in detail any requests for extension of time, and provide detail recommendations to the Ministry, with reasons.
The Contract Administrator shall apply knowledge gained from the critical path schedule to arising issues, including but not limited to delays, deleted, change in the work or additional work, potential acceleration, claim negotiations, and/or issue resolution processes, and provide input and detail recommendations to the Ministry, with reasons.

3.2.4 Verification of Weighed Items

Reference:
- Quality and Standards Directive QST-B-009 Weighing Controls and Axle Weight Enforcement
- OPSS 102 General Specification for Weighing of Materials
- Special Provision No. 101S18 – Bar Coding on Material Delivery Invoices
- Progress and Final Payment Guidelines

The Contract Administrator shall check that the weighed materials are administered according to current policy and that all weighed materials are paid under the appropriate items. The Contract Administrator shall also maintain up-to-date quantities and daily summaries of the weighed materials. Documentation, including tickets, for all weighed items shall be retained until all claims are settled and final payment is verified. Multiplier factors shall be applied to the weighed quantities for the types of aggregate used as specified in the contract.

The Contract Administrator shall check that each scale used for weighed items is within the tolerances specified by turning trucks over that scale. The frequency of scale checks shall be a minimum of twice weekly or as instructed by the Ministry while the scales are in operation for the contract; frequency of checks to be increased if warranted.

Sensitivity Test

With zero load on the scale deck, the sensitivity is determined by the addition to the platform of a known mass, or by using only the poise on the fractional beam, the beam is moved from a position of equilibrium to a position of rest at the limit of its travel.

Performance Test

A loaded vehicle is driven on to the scale deck and the load is balanced out using the various poise and the indicated weight is noted. Indicated load refers to the weight of the vehicle used in conducting the performance test, when weighed at the centre of the platform, in the normal direction for weighing a loaded vehicle.

Just prior to the loaded vehicle driving onto the scale platform, the person performing the tests will carry out the sensitivity under zero load and recorded on the Record of Scale and Weighing Inspection Form. The loaded vehicle is then driven onto the scale platform until the rear wheels are just over the end levers, and the indicated gross weight is written in the upper left box under the heading “Performance Test”. The
loaded vehicle is then brought forward to the centre of the scale platform. The sensitivity test for a loaded vehicle is then carried out and recorded on the Scale and Weighing Inspection form.

With the loaded vehicle still on the centre of the scale platform, the weigh ticket is then made out. The Date, Truck Number, Net Weight and Weight Ticket Number are entered on the Scale and Weighing Inspection form. The loaded truck is then reversed, by the person performing the Sensitivity and Performance tests, and the net weight is recorded in the column “Checked Weight”. This should be compared with the net weight shown in the column “Net Weight shown by the weigher”. The Gross Weight is then obtained and entered in the centre box, top line under “Performance Test”. This Gross Vehicle Weight is the Indicated Load when calculating the Limit of Error. The loaded vehicle is then driven forward to the end of the platform scale so that the front wheels are just over the end levers. The gross vehicle weight is then obtained and entered in the top, right box. The loaded vehicle is then driven of the scales, turned around and weighed in the reverse order. The weigh ticket is then issued to the driver. The person checking the scale Sensitivity and Performance, signs the form, in the last column, along with his title and any remarks in regards to the test results.

3.2.5 Expenditure Control

The consultant shall use the Construction Administration System (CAS) supplied by the Ministry of Transportation for the production and tracking of change orders.

The Expenditure Forecast Summary Form will be utilized for tracking overruns and under runs. The Regional Contracts Office will use this form for expenditure control and forecasting.

The Contract Administrator will be responsible for submitting a hard copy of an accurate expenditure forecast on a monthly basis along with the approved Progress Payment. All changes shall be listed and an accurate detailed explanation is required for each change. The CAS database must be submitted at the same time electronically to the Regional Contracts Office.

The Contract Information Form in CAS must be updated monthly to include an updated contract completion date, all estimated expenditures for the current fiscal year (April 1st – March 31st) as well as carryover expenditures for the next fiscal year (if any).

3.2.6 Contractor’s Payment Approvals

References:
- MTO General Conditions of Contract
- Supply and Fabrication of Structural Steel and Precast Concrete Beams QST-C 019
- Construction Lien Act
The Contract Administrator shall review the Contractor’s Progress Payment Application and check it contains the information as stated in the MTO General Conditions of Contract.

The Contract Administrator shall establish and maintain appropriate levels of inspection to allow accurate verification of all item quantities (e.g. rock excavation, rock face, pavement markings, etc.) and for work approved through Change Orders. Where quality assurance and other checks (e.g. grade checks, compaction checks, material tests, etc.) are part of the basis of payment for the tender item, the Contract Administrator shall check that these have been carried out as a condition of payment.

The Contractor’s invoice shall be reviewed by the Contract Administrator for completeness and subsequent approval for payment, along with the Invoice Cover Sheet and forwarded to the Contract Services Administrator within five (5) business days for processing.

The Contract Administrator shall complete the verification of progress and final quantity reports to support payment to the construction contractor, including 100% on-site verification of weighed materials. Reviewing Contractor’s invoice for work performed on a Time and Material basis; verify all extensions and additions; certify that the invoice is correct and in accordance with Ministry policies.

### 3.2.7 Rock Administration

**References:**
- Special Provision SP 206S03 Earth Excavation, Grading
  - Excavation for Pavement Widening
  - Rock Excavation, Grading
  - Rock Face
  - Rock Embankment
  - Rock Supply

#### 3.2.7.1 Rock Material Management Plan

The Contract Administrator shall review the Contractor’s initial Rock Material Management Plan submission for conformance with the contract documents. Any deficiencies in the submission should be noted with non-conforming plans returned to the contractor.

The Contract Administrator shall monitor the contractor’s actual work progress and rock materials management against the submitted plan. The Contract Administrator shall review the monthly updates to the plan for conformance to the contract documents and reflection of actual conditions.

Verify the Contractor’s submission for Rock Surplus removed quantity.
Verify the contractor has designated a measurement method for all rock materials not placed in the embankment.

**Measuring Rock Surplus**

Accurate monitoring and verification of the removal of Rock Surplus from the contract is very important. Failure to account for rock materials removed as rock surplus, may result in unwarranted payment to the contractor under the Rock Supply item.

While the contractor is required to take the measurements and provide an accounting of the rock surplus removed, the Contract administrator is to monitor the contractor’s rock material handling, verify (where required) and review measurements.

The Contract Administrator shall as part of the inspection tasks for Rock Excavation, continuously monitor the contractor’s hauling of Rock Materials from Rock Excavation. The General inspection tasks for Rock Surplus are as follows:

1) Monitor at all times the locations where the contractor is hauling rock excavated from the contract.
2) Verify the contractor has designated a measurement method for all rock materials not placed in embankment.
3) Verify the quantities of Rock Surplus removed.
4) Record in diary all verification completed as described below.

**Specific Tasks for the Different Measurement Methods**

a) **Weighed Aggregate Production Quantity**

1) Verify Rock Materials are only hauled to the on-contract crushing site (unless accounted for using another measurement method.
2) Verify Contractor calculations for material weighed as processed aggregate from on-contract location and properly converted to broken rock quantity.
3) Survey stockpile location prior to aggregate placement – identify any discrepancy with contractor measurements.
4) Survey stockpile location after all aggregate removal – determine any remaining aggregate volume. Identify any discrepancy with Contractor measure.
5) Check that any aggregate remaining unprocessed is measured by the contractor and accounted for as rock surplus when disposed of (unless placed in embankment).

b) **Stockpile Volume**

1) Receive list of stockpile locations from Contractor. Stockpile locations include rock fill/placement at offsite premises, stockpiles in pits and quarries, disposal within contract limits (widenings, slope flattening etc.)
2) For any stockpile locations in compressible soils instruct the contractor to provide monitoring devices in sufficient number to allow adequate assessment of stockpile settlement.
3) Verify the contractor's initial ground surveys for 1/3 of the stockpile locations.
4) Monitor contractor hauling operations to verify that Rock Surplus materials are only placed in the stated stockpile locations.
5) Frequently monitor each stockpile location (3-4 times per day) for a minimum period of 15-20 minutes each. Verify all rock materials are placed in the stockpile and no rock materials are removed from stockpile.
6) When the stockpile is complete, survey the completed stockpile.

c) Weighed Broken Rock

1) Monitor that all rock materials are weighed prior to leaving contract limits.
2) Receive weigh tickets from contractor; verify all tickets have been accounted for against the daily material summary.

d) Insitu Measure of Distinct Rock Cut

1) Verify that only rock materials from the distinct rock cut location as identified by the contractor are removed from the contract.

Rock Supply

The Contract Administrator will determine when the contractor can gain access to the Rock Supply item in accordance with the contract. In cases where the contractor requests early access to the Rock Supply item due to substantial changes in Rock Excavation or Rock Embankment, the Contract Administrator may consider such requests providing the changes and the impact of the changes is substantial. The Contract Administrator shall continue to monitor the quantities of Rock Excavation and Rock Embankment, as well as the Rock Surplus removed. The quantities shall then be reconciled at the end of the contract or stage.

Contractor Proposals for Partial Cuts

The Contract Administrator can consider contractor proposals to remove partial cuts for Rock Surplus using an insitu measure with Bulking Factor applied. When considering such proposals, check that the requirements and conditions are in writing and agreed to. Avoid too many partial cut measurements. The contractor must accurately drill the rock to be removed, and accurately measure the removed insitu volume. No other removal of rock materials should be permitted at the location of the partial cut. In such cases the Contract Administrator shall verify and monitor rock surplus materials removed.
It is a serious matter if the Contractor fails to measure the Rock Surplus materials. Upon discovery of failure to measure rock materials removed as surplus, the contractor should be immediately notified by Instruction Notice and the CSA informed. Examples of Contractor failure to measure Rock Surplus are: trucks bypassing scales when Rock Surplus is to be measured by weighing, failing to place Rock Surplus in designated stockpiles, removing rock materials from stockpiles prior to measuring, etc.

The Contract Administrator shall apply information obtained from the Rock Materials Management Plan and monthly updates, to analyze contractor claims.

3.3 DOCUMENTATION

3.3.1 Documentation of Daily Activities

3.3.1.1 Documentation of Contract Activities

The Contract Administrator and technical support staff shall provide sufficient documentation of all contract activities occurring on each day of the contract. It is essential that an accurate and detailed description of contract operations be maintained. This is of paramount importance in assisting in the preparation of the final estimate, and in dealing with claims and Change Orders.

3.3.1.1.1 Contract Administrator’s Diary

The Contract Administrator’s Diary shall be properly titled, noting the Contract Number, the Region, and the Location. The name and address of the Contract Administrator keeping the Diary shall be placed on the personnel page, as well as a complete listing of all personnel assigned to the Contract.

Daily entries must be made in the Contract Administrator’s Diary by the Contract Administrator or his representative in his absence. The minimum documentation requirements are as follows:

- Index (for any significant issues, claims, etc.)
- Date
- Weather conditions; recording frequency should increase when conditions are near critical thresholds (i.e. low temperature, precipitation)
- General progress of the work, especially at the beginning and ending of important phases, and an account of any difficulties encountered by the Contractor including achievement of milestones and whether notification was made to the Contract Administrator
- Record of labour, materials, equipment, activity and location whenever there is the potential for a change in the contract or the Contractor has raised the potential for a change in the contract
Assessment of working days and controlling operation
Contractor’s claims or complaints
Verbal and written instructions given to the Contractor
Record of events that could have an effect on the Contractor’s production and possibly require shut down on the Contractor’s part
Any significant event that occurs on the contract and an assessment of the potential impacts
Dates of the relocation of utilities and all pertinent data regarding the effects such as relocation has on the Contractor’s use of equipment
All discussions, complaints, concerns, etc. or dealings with property owners (i.e. date of physical acquisition of property)
All discussions or dealings with municipalities, other ministries, utilities, third parties, etc.
Record of any grade or alignment changes together with the rationale for and acceptance of the change
Deviations from plans, profiles, specifications, special provisions along with the rationale for acceptance of the change
Any decisions or recommendations made by MTO officials must be recorded, including the date, subject, decisions and final results. A copy of this record shall be promptly sent to the Contract Services Administrator for information and/or for forwarding to appropriate individuals
Irregularities in any item during construction
Explanation for underbuilding and/or overbuilding and for underexcavation and/or over-excavation
Any changes in the work, including additions and deletions, identification of the compensation mechanism, including references and appropriate justification
Reference to Change Orders
Data required for reconciliation of Daily Work Records
Record all accidents within the contract limits, and on operations connected with the contract (i.e. set up of closures or traffic queues resulting from closures, etc.)
Maintain a record of environmental incidents, including, but not restricted to when the incident took place, actions taken or intended to be taken by the Contractor regarding the incident such as containment of spills, notifications made to proper authorities, actions taken to clean up and restore the environment to pre-incident conditions, investigations, charges, stop work orders and remedial instructions by regulatory agencies, environmental complaints by the public.
The condition of haul roads before and after construction, including appropriate documentation (i.e. photographs)
Explanations for incompleteness of any field records
The necessity for re-excavation or sub-excavation not indicated on the plans
Contamination of any materials, reasons for replacement and method of payment
Record of non-compliance / non-conformance with environmental timing constraints and action taken to address, and communications with MTO and agencies
• Report Information shall be recorded in the Diary for the preparation of the Project Construction Report. All peculiarities as they occur such as design and construction problems, and their solutions, quality assurance problems, tender item overruns and overruns, etc. must be documented

3.3.1.1.2 Inspector’s Diary

The Inspector shall maintain accurate and detailed description of contract operations relative to the Contractor’s activities. This applies to operations involving equipment and labour as well as other items which the Ministry may either have to make payment or would require knowledge of at a future date.

Contractor’s activities will be recorded in the Inspector’s Diary by actual times when staff are present and by the best practical estimate of times when staff are not present, (i.e. the estimated times will be based on the Contractor’s statements or a realistic appraisal of production rates, etc. Any abnormalities or explanations will be noted in the remarks column of the records.

A separate Inspector’s Diary must be kept for Grade, Structures, Bituminous, Electrical, Environmental, and other major items as directed by the Contract Administrator.

The Inspector’s attendance time on the operation will be recorded above his signature.

The minimum documentation requirements are as follows:

• The Inspector’s Diary shall be titled noting the Region, Contract Number, Highway Number and Location, and the name of the Contractor
• Six pages are provided for an operational code index. The operational code numbers, item description and unit shall be entered by the Inspector at the commencement of work relative to Contract items.
• Four pages shall be used for an equipment inventory. This section may be completed from the “Master List of Equipment” provided by the Contractor at the start of construction. The inventory must record all appropriate data to establish a MTO 127 rate for all Contractor owned and rented equipment used on the contract. Where possible, the owner of the rented equipment shall be shown in the remarks column.
• Date
• Weather conditions; recording frequency should increase when conditions are near critical thresholds (i.e. low temperature, precipitation)
• Contractor’s hours of work
• General progress of work: where the Contractor is working and what he is doing
• Equipment being moved or arriving on the job and it’s purpose
• Visits to the contract of MTO officials, and any specific instructions they may have given.
• Instructions given to the Contractor
• Contractor’s claims or complaints
• All discussions and dealings with property owners
• Work performed on the contract by public utilities, noting start and completion of the work
• Stoppage of work by the Contractor for any reasons with full description of why contract was shut down
• Separate Time and Materials Records are maintained
• Complete description of how cuts are excavated, type of equipment used and difficulties encountered due to either improper equipment or nature of material
• The source and nature of excavated material and its final disposition including the equipment involved and the time and duration of the work
• Number of loads of material where possible without consulting with the weighman’s or Contractor’s records
• Records of irregularities in the weighing operation and explain the remedial action taken or instructions given
• Maintain a record of incidents including but not restricted to when the incident took place, actions taken or intended to be taken by the Contractor regarding the incident such as containment of spills, notifications made to proper authorities, actions taken to clean up and restore the environment to pre-incident conditions, investigations, charges, stop work orders and remedial instructions by regulatory agencies, environmental complaints by the public.
• Record of non-compliance / non-conformance with environmental timing constraints and action taken to address, and communications with MTO and agencies
• Obtain and record accurate measurements of work done by the Contractor.
• All equipment that is on the contract must be recorded with the applicable code, whether it is working or not
• The name and type of equipment, and contractor’s equipment number shall be recorded
• The number and type of labour shall be recorded
• The actual hours worked must be recorded with the applicable operations code
• The actual hours not worked must be recorded with the applicable codes
• Inspection activities and verification results
• Documented verification of all contract items

Note: Working time, downtime and stand-by time must equal total daily working hours.

• The actual areas worked shall be noted station to station
• Location and length of any work stoppages and the reasons why
• Where the method of payment in the tender is a rental hourly rate, the equipment hours should be recorded accurately to the nearest one half hour.

Note: To support contract payment in accordance with Plan Quantity Payment Procedures, additional diary entries are necessary. (Refer to H.O.C. Memo 2003-06 Progress and Final Payment Guidelines)
A payment statement in the diary is required:
- At the end of each payment period in which the item of work is in progress
- When a quantity of work, as identified on the Quantity Sheet, is complete
- When an item of work is complete

Additional information includes:
- The item number
- The limits of the work, by station or structure number, as identified on the Quantity Sheet / for each item are recorded by stations
- The payment quantity / percentage for progress payment and payment sub-code (i.e. Item # 14 Culverts / Culvert – “Pay 15m sub-code 14-23”)
- Details of changes affecting the plan quantity (i.e. additions or deletions) shall be recorded

3.3.1.1.3 Diaries (CA and Inspector’s) Submissions

Diaries (CA and Inspector’s) must be hardbound books with numbered pages. There shall be duplicate, perforated and carbonized pages for daily entries to allow for easy removal of a copy for distribution.

The original copy of the diaries must be submitted to the Field Office on a daily basis, and forwarded to the Contract Services Administrator on a weekly basis. The second (bound) hard copy of the diary sheets shall be kept at the Contract Administrator’s Field Office for submission with the Final Estimate. The Contract Administrator shall also retain a third hard copy of the diary sheets in a secure, separate location.

3.3.1.2 Documentation of Consultant’s Activities

On a daily basis, the Consultant shall make available to the Ministry, sufficient documentation to determine that they are satisfying their obligations under the Construction Administration Agreement and the Construction Administration and Inspection Task Manual requirements. Inspection tasks and time spent on each should be referenced in the Inspector’s Diaries.

3.3.1.3 Documentation/Certification

Documentation requirements related to inspection have not been specifically identified within the individual tasks in Part B of this manual. It is the responsibility of the Contract Administrator to require that all documentation specified by the contract is available or has been received and/or approved at the time and in the specified manner. Related work shall not proceed until the documentation requirements of the contract have been met. These documents include but are not limited to the following:
- Certificates of component
- Certificate of conformance
- Stamped drawings
• Proposals
• Material certificates and material data sheets
• Facilities and personnel certificates
• Electrical service manuals
• Proposed Aggregate Permit / Wayside Permit Applications

3.3.2 Instruction Notice to Contractor

Instruction Notices to the Contractor shall be issued to document concerns and deviations, clarify requirements of the contract, communicate information, and transmit documentation. Instruction Notices shall be signed by the Contract Administrator and the Contractor to acknowledge receipt of the Notice. Examples for the use of Instruction Notices to the Contractor include the following:
• Changes in the work
• Approvals
• Transmittal of documents
• Safety issues
• Non-compliance of the contract
• Warnings
• Suspension of work, stop work order issued by MTO or its agents
• Specific Instructions from the Ministry

3.3.3 Contractor’s Infraction Report

Reference:
• Procedures for Processing the Contractor's Infraction Report

The Contract Administrator shall prepare the Contractor's Warning of Infraction Report/Infraction Report upon discussion with the Contract Services Administrator, and shall attach appropriate documentation. The completed Warning of Infraction Report/Infraction Report shall be forwarded to the Contract Services Administrator. The Contract Administrator shall prepare the Contractor’s Infraction Report at the direction of the Contract Services Administrator and Area Contracts Engineer, and shall attach appropriate documentation. The prepared Infraction Report will be forwarded to the Regional Contracts Office for further action. The Contract Administrator shall attend any meetings with the Contractor to discuss the issuance of the Warning of Infraction Report or the Infraction Report at the request of the Regional Contracts Office.

3.3.4 Global Positioning System (GPS) Readings for ATMS Field Infrastructure

The Contract Administrator shall obtain accurate GPS readings at as-constructed locations of ATMS field infrastructure and provide a record containing the following:

• Contract Number
• Date
During Construction

- Brand of GPS device used
- GPS reading of a known benchmark (BM) located within the project limits
- Item Name and Identification Code
- Location description (Highway, traffic direction, Contract sheet number, chainage station)
- Longitude and Latitude in decimal degrees accurate to the fifth decimal place (for sub-metre accuracy)
- The Contract Administrator is required to obtain GPS readings only for Contract Items that include GPS readings requirement under inspection tasks included in CAITM Part B: Tasks. The results shall be provided in Microsoft Excel format in two (2) hard copies and in two (2) electronic media copies on labelled

3.4 CHANGES

References:
- Provincial Highways Directive PHY-B-113 Plan Quantity Payment for Construction Contracts
- MTO DELEGATION OF AUTHORITY FRAMEWORK (DELEGATION OF AUTHORITY for the MINISTRY OF TRANSPORTATION)
- MTO General Conditions of Contract
- Construction Change Order Manual

3.4.1 All information on Change Orders can now be found in the Construction Change Order Manual.

3.4.2 Change Proposals

Reference:
- Contract Documents

If the contract contains a special provision permitting the contractor to submit Change Proposals, the Contract Administrator will be required to review and provide a preliminary evaluation and recommendations, within two business days, to the Ministry (Contract Services Administrator) for approval. The Regional Contracts Office must give approval in advance of any change being implemented. If the Consultant requires additional resources/expertise, this may be considered a Scope Change in accordance with the Agreement, and may be eligible for additional compensation from the Ministry. If the proposal is accepted, the Consultant shall maintain appropriate Records to document that the approved changes are implemented and the proposed benefits are achieved.

3.4.3 Engineering Claims

References:
- MTO General Conditions of Contract GC 3.14
Check that the Claims process and timeframes for resolutions are documented and the contract documents are adhered to. The Contractor must notify the Contract Administrator of a potential claim situation. It is the Contractor’s responsibility to maintain work records in support of their (potential) claim. The Contract Administrator shall prepare a preliminary report on the details of the (potential) claim for the Contract Services Administrator. The Contract Administrator shall liaise with the Contract Services Administrator to allow proper notice, input into the negotiations and facilitate the satisfactory resolution of possible claims and disputes.

The Contract Administrator shall:
- Receive all written claim notices, Notices of Claim, Daily Work Records, requests to advance in negotiation levels, etc.
- Check that contractor’s Notice of Claim submission fully complies with contract requirements both for content and time
- Monitor and record contractor work activities (manpower, materials and equipment) for work affected by (or likely to be affected by) the claim. Compare observed work activities with contractor Daily Work Record submissions and identify to contractor any conflicts
- Check that the contractor submits Daily Work Records in accordance with contract
- Provide review, analysis and recommendations of the contractor’s claim to the ministry representatives
- Investigate all allegations of a change in the work, review options for resolution with Ministry, and issue appropriate instructions to the Contractor
- Identify and track any design related issues arising from claims maintaining sufficient supporting information

3.4.3.1 Engineering Claim Settlements on Active Contracts

Claims settled at site level shall be processed as a Change Order with a Price Agreement form. Claim settlements at other levels require a Release. If payment can still be made under the contract then Regional Claims or Head Office Claims staff will forward the claim settlement details to the CSA and CA. The CA will enter all relevant data into the CAS using the category for “claims settlements” under Other Payment Adjustments – No Change Order. If the CA was involved in preparing an estimated cost and negotiations, the CA’s estimate(s) and all other documentation shall be kept on the claim file.

3.4.4 Media Enquires

The Contract Administrator must handle all media enquiries as per applicable Regional protocol.
3.5 SUBSTANTIAL PERFORMANCE & CONTRACT COMPLETION

References:
- Provincial Highways Directive PHY-B-241 Construction Lien Act
- MTO General Conditions of Contract

The Contractor must request Substantial Performance and/or Completion of the Work in writing and provide two weeks notice to Contract Administrator to make arrangements for the Final Completion Meeting.

The Contract Administrator shall participate in joint inspections of the work with representatives of the Contractor and the Ministry, following receipt of a written request from the Contractor, for the purpose of establishing the date of substantial performance of the work and/or the date of completion of the Work.

3.5.1 Certificate of Substantial Performance

References
GC 8.02.04.05 Certificate of Substantial Performance

The Contract Administrator shall monitor the progress and financial status of the contract and shall generate the Certificate of Substantial Performance at such time when the requirements of Substantial Performance have been met and will be signed by the Contract Administrator to be forwarded to the Regional Contracts Office. The Contract Administrator will submit their calculations to support the eligibility for the Substantial Performance as identified in the MTO General Conditions of Contract and should also include a deficiency list or any outstanding work.

The Substantial Performance shall be processed in accordance with the appropriate contract documents. The CA must also identify set-offs to the contract for incomplete and deficient work.

Once all of the above has been addressed, the certificate can be issued to the contractor for publication.
3.5.2 Certification of Subcontractor Completion

References
GC 8.02.04.03 Certification of Subcontractor Completion

Before the work has reached the stage of substantial performance, the Contractor may notify the Contract Administrator that a subcontract is completed satisfactorily and ask that the Contract Administrator certify the completion of the subcontract. The purpose of this request is to allow for the holdback on the subcontracted items, that have been completed, to be released. The Contract Administrator should follow the process as outlined in the MTO General Conditions of Contract.

3.5.3 Certificate of Contract Completion

References
GC 8.02.04.03 Certificate of Contract Completion

The Completion Checklist shall be generated by the Contract Administrator and reviewed with the Contract Services Administrator prior to the Completion Meeting. All deficiencies in the work should be noted and reviewed with the Contract Services Administrator and the Contractor for rectification. The Contract Administrator/Contract Services Administrator will notify the Regional Contracts Office of the completion date and a Certificate of Completion will be issued and signed by the Payment Certifier. The General Warranty period begins with the completion of the work. Item-specific warranties begin as specified in the contract documents. Completion should not be certified until all work in the field is complete.

**CONTRACT COMPLETION CHECKLIST**
(*Denotes items to be completed prior to Completion of the Work*)

<table>
<thead>
<tr>
<th>ACTION REQUIRED</th>
<th>ACTION TAKEN</th>
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<th>COMMENTS</th>
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<tbody>
<tr>
<td>* Request for Completion from Contractor in writing (including Substantial Performance with proof of advertising).</td>
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<tr>
<td>* Notify Contract Services Administrator two (2) weeks prior to anticipated Contract Completion and arrange meeting to review contract.</td>
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<tr>
<td>* Notify Head, Quality Assurance Section two (2) weeks prior to anticipated Contract Completion.</td>
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<tr>
<td>* Notify Field Services Engineer/Patrol Supervisor/Area Maintenance Contract representative, two (2) weeks prior to anticipated Contract Completion. Arrange field review with Patrol Supervisor to determine deficiencies.</td>
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<tr>
<td>* Notify Regional Structural Section two (2) weeks prior to anticipated Contract Completion.</td>
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<td>* Notify Regional Environmental Office.</td>
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<td>Notify permit-issuing agency for rehabilitation of pits or quarries under wayside permits or aggregate permits. Complete Compliance Report as per document “Procedures for Administration of Mineral Aggregate Extraction on MTO Contracts”</td>
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</table>
| * Notify:  
  - Municipal Officials  
  - Railway Officials  
  - Utilities  
  - Other Interested Parties |
| * Complete Structural Clearance Report. |
| * Review status of working days/completion date. |
| * Develop deficiency list. |
| * Review deficiency list with Contract Services Administrator. |
| * Meet with the Contractor to resolve outstanding deficiencies. |
| * Check that the Contractor replaces any property and/or horizontal and vertical bars damaged or removed during construction. |
| Prepare/obtain a list of outstanding:  
  - Change Orders  
  - Intents to Claim  
  - Infraction Reports  
  - Test Results and Calculations of Penalties/Bonuses  
  - Major Item Overruns / Underruns  
  - Cost Sharing/Recoverables  
  - Releases for disposal areas, pits, etc.  
  - All certifications  
  - PQP Adjustments |
| * Review the status of:  
  - Permanent signs  
  - Pavement markings |
| * Notify Regional Electrical Section |
| Notify Electrical Coordinator |
During Construction

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<tr>
<th>* Notify Advanced Traffic Management Section</th>
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<tr>
<td>Complete a report regarding Management of</td>
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<tr>
<td>Materials (OPSS 180)</td>
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<td>Contract Completion Meeting.</td>
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<tr>
<td>Record Drawings (including applicable contractor as built) / update the contract drawing Q sheets to reflect applicable changes</td>
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</table>

### 3.5.4 Release from Warranty

The Regional Contracts Office issues the Release from Warranty Certificate, which is signed by the Manager of Contracts, after the expiry of all warranties.

### 3.6 ASSESSING COMPLIANCE TO THE QUALITY PROCESSES

#### References:
- Appendix B

The Contract Administrator (CA) will:

1. Ensure all consultant staff are aware of the Contractor QC Compliance requirements and their roles and responsibilities for the assigned work. When the RFP requires a separate person to assist in monitoring compliance, the CA will ensure that person clearly knows their role with respect to the other consultant staff that also monitor compliance.

2. Review qualification of firms and personnel and certifications by the manufacturers, suppliers and Contractor’s authorised personnel to check proper wording and submissions.

   **Note:** Review of QVE services including Certifications of Conformance and Interim Inspections is covered in Appendix B.

3. Randomly audit declarations of qualifications for personnel and firms by requesting and reviewing supporting documentation from the contractor for a minimum of two declarations or 10% of the total number of declarations, whichever is greater. The selected declarations shall include both individuals and firms. If problems are found with the work of certain individuals or firms, further audits shall be carried out after consultation with the Contract Services Administrator. The results of the audits shall be submitted to the Contract Services Administrator and the Regional QC Advisor.

4. Use the checklist prepared prior to the start of work to monitor and clearly document the contractor’s compliance, during construction and within 30 days.
after the date of certification of the completion of the Work (i.e. “Work” as defined in the MTO General Conditions of Contract).

5. Monitor the Contractor’s operations, identify deviations, and record all Non-Conformances and deviations from the QC requirements (using the form PH-CC-861 Monthly Summary of Processes No-Conformance).

Note: All Non-Conformances and deviations are to be listed on the summary. Though Non-Conformances will not be “penalized” financially or under Performance Rating, the contractor’s willingness and ability to self-identify and address incidents are important indicators of the contractor’s commitment to quality.

6. Receive a Non-Conformance Report from the contractor when there is a non-conformance to a QC performance measure that documents their proposed corrective (or mitigating) actions to address the non-conformance. The CA will review the Non-Conformance Report to decide if the corrective action to be taken is appropriate. This decision will be made with consideration given to the effect of the proposed corrective action on the quality of the end product. If the corrective action is unusual or precedent setting, it is essential that the CA provides recommendations and obtains input from the appropriate Ministry personnel. Within 3 business days of receiving the Non-Conformance Report, the CA will notify the Contractor in writing using form PH-CC-862 Status of Non-Conformance that the non-conformance is;

- not a deviation, or
- A deviation including the reason for the deviation, or
- Under review with the Ministry.

Note: A deviation may also be issued if the CA identifies a non-conformance and the Contractor has not identified one. The CA should notify the Contractor using form Status of Non-Conformance.

7. Where the classification is not obvious or may be precedent setting, obtain Ministry involvement. The CA will forward Non-Conformance Report if the Contractor identified the no-conformance, Status of Non-Conformance form, any other information related to the deviation and recommendations. The CA will submit this to the Ministry’s Contract Services Administrator/Contract Control Officer and Regional QC Advisor within 2 business days of the deviation occurring.

8. When the CA issues Status of Non-Conformance to the Contractor indicating “under review with the Ministry” and CA will issue an Instruction Notice indicating the results of the review. The Instruction Notice will inform the Contractor;
1. a deviation including the reason for the deviation
2. not a deviation

9. The CA shall distribute copies of each deviation notification form to Ministry staff noted on the form within 5 business days of the deviation occurring.

10. For each deviation, review the requirements of the contract documents that resulted in the deviation to identify any requirements the Contractor must still complete. If the Contractor does not complete the requirements within 3 business days of receiving the Deviation Notification to Contractor, the CA shall issue an Instruction Notice to the Contractor for the requirements that must still be completed. The deviation will not be waived regardless of the Contractor’s compliance with the instruction. If the Contractor does not comply with the instruction, the CA shall consult with the Ministry to determine other appropriate administrative action.

11. When there are deficient materials and / or workmanship, receive the Deficiency Report from the Contractor and review it for completeness. If the deficiency requires corrective work, review the contractor’s proposal in the contractor’s Deficiency Report to ensure it will correct the deficiency. Review and approve / disapprove, in writing, the contractor’s proposal for associated testing and inspection to ensure the proposal will demonstrate that corrective action has been effective and the resulting material or elements of work are acceptable. Consult with the Contract Services Administrator/Contract Control Officer in unusual or precedent setting cases.

12. Keep an up-to-date list of all Non-Conformance Reports for submission to the Head, Quality Assurance using form PH-CC-861 Monthly Summary of Quality Processes Non-Conformance.

13. Determine the classification of a deviation in a timely manner but no later than 30 calendar days after the date of certification of the completion of the Work (i.e. “Work” as defined in the MTO General Conditions of Contract).

14. If deviations have been assessed, make appropriate deductions from the Contractor Performance Rating as per the Contractor Performance Rating guidelines.

15. Recommend initiation of, or act upon recommendations to initiate the infraction process to the Ministry if contractor’s QC non-compliance warrants such action.

16. Prepare and submit, to the appropriate distribution list, a monthly and year-end Monthly Summary of Quality Processes Non-Conformance (form PH-CC-861 provided by MTO).
17. In addition to the Monthly Summary of Quality Processes Non-Conformance, produce and submit a monthly QC monitoring report, as part of the Monthly Status Report, with the consultant’s monthly invoice under the signature of the Project Manager which:

- Demonstrates the CA’s monitoring process and contractor’s conformance with the prepared checklist for the period;
- Summarizes the CA’s action taken with respect to the contractor’s QC activities including but not limited to changes, QC personnel changes, deviations, QC related instruction notices, infraction reports, site meetings and work stoppages.

18. Respond to routine Ministry reports including but not limited to QAO inspection reports, CSA/CCO’s consultant Contract Administration performance reports that pertain to the CA’s QC monitoring.
SECTION 4.0: POST-CONSTRUCTION

4.1 CONTRACT CLOSING PROCESS

The Contract Administrator shall complete the Contract Closing Checklist as follows:

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<thead>
<tr>
<th>ACTION REQUIRED</th>
<th>ACTION TAKEN</th>
<th>DATE</th>
<th>COMMENTS</th>
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<tbody>
<tr>
<td>Fill out Certificate of Completion form</td>
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<tr>
<td>Complete Contractor’s Performance Rating</td>
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<td>Forward Certificate of Completion form, and Contractor’s Performance Rating to</td>
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<tr>
<td>the Contract Services Administrator</td>
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<tr>
<td>Identify Contract Work under Warranty with Expiration Time Frame as per the</td>
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<td>Contract (Including all actual site seeding and landscape planting dates)</td>
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<td>Send 3 copies of electrical record drawings, electrical shop drawings and</td>
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<td>service manuals to the Electrical Coordinator</td>
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<td>Send record of GPS coordinates readings (electronic copy) for ATMS field</td>
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<td>components to ATMS contact</td>
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<tr>
<td>Submit Project Construction Report to Contract Services Administrator</td>
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<tr>
<td>Complete Pit &amp; Quarry After Use Report PH-D-46-02-01 (commercial, wayside and</td>
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<td>permit sources)</td>
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<td>Material Summaries in a Digital Format Acceptable to the Ministry</td>
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<tr>
<td>Submit Disposal Site Permits &amp; Property Owner Clearance Certificates</td>
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<td>Submit completed MTO Class EA Process Monitoring Questionnaire</td>
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<td>Submit completed Summary of Environmental Concerns and Commitments Table</td>
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<td>Submit Record Documents Package</td>
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<td>Provide to the Contractor the Final Detailed Statement (FDS)</td>
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</table>
4.2 CONTRACTOR’S PERFORMANCE RATING

Reference:
- Contractor Performance Rating (A Contact Administrator’s Guide To Rating)

The final document (rating and form B’s) where applicable must include clear, complete and factual information to support the rating given with references to diary sheets, minutes of meetings or other record document.

The CA shall prepare the Contractor Performance Rating documents as per the Ministry Guidelines, for Ministry approval (Reviewed by CSA / recommended by ACE / confirmed by RCE).

4.3 SUBMISSION OF RECORD DOCUMENTS

The Contract Administrator shall prepare, package, and submit the Record Documents no later than the end date indicated for the Term of Agreement, or five weeks from the completion of construction activities, whichever is the later date (unless otherwise noted).

Record Documents shall be placed in Record Document file folders. The folders shall be titled and numbered. The folders shall be numbered starting with the Correspondence Folder #1. The measured items and extra items, together with contents, shall then be placed in Record Document Folders in the same sequence as the Tender Items in the Contract (Folder #2 – Item #1 Clearing; Folder #3 - Item #2 Grubbing; Folder #4 - Earth Excavation, etc.). Wherever possible and available, digital information should be provided as well.

The Record Documents shall be assembled in plain brown storage boxes (12"W x 15"D x 10"H) with attached hinged lids. A transfer list and contents listing must be provided for each box. The contents listing should be taped onto the inside lid of each box. There should be no writing on the outside of the box. Contract numbers and box numbers should be written on separate sheets of paper attached to the outside of the boxes.
Note: Refer to form PH-CC- 878 “Record Documents Checklist” for the list of documentation to be submitted.

4.4 RECORD DRAWINGS

The Contract Administrator shall review the Record Drawings submitted by the Contractor that it complies with GC 7.17 Record Drawings of the MTO General Conditions of Contract. The Contract Administrator shall submit the Contractors Record Drawings to the Ministry with the final records package.

The Contract Administrator is responsible for updating the Quantity Sheets when a change occurs this may include the following changes but not limited to what is listed, quantity, location, offset, depth, and new items. The update shall include all line items in each Item. Authorized changes from the original Quantity Sheets shall be marked in red on one set of Quantity Sheets in a neat, legible manner.

The Quantity Sheets shall be scanned in PDF format

Quantity Sheets should be kept in the field office and updated regularly, as work progresses and submitted with the final records package.

A copy of the electronic documents, Record Drawings and Quantity Sheets shall be forwarded to the Regional Office.

4.5 PROJECT CONSTRUCTION REPORT

Reference:

- HOC Memorandum No. 2002-01, Project Construction Report

The CA shall prepare the Project Construction Report within 60 days of completion of the Certificate of Completion (or as otherwise agreed to by the Ministry). The Region will prepare Part A and distribute the report.

4.6 DESIGN PACKAGE EVALUATION

The CA shall prepare and submit the Design Package Evaluation documents, as per the Ministry Guidelines, for Ministry approval.

The Contract Administrator and the Project Manager shall prepare an agenda and minutes for the Design Package Evaluation meeting, and both shall be in attendance at the review meeting and / or presentation.
APPENDIX A

LIST OF CONTRACT ADMINISTRATION FORMS
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Forms can be downloaded from RAQS
APPENDIX B

ROLE OF THE CONTRACT ADMINISTRATOR (CA) WITH RESPECT TO QUALITY VERIFICATION ENGINEER (QVE) SERVICES
PRINCIPLES

The CA shall monitor the performance of the Contractor (and by extension the QVE) by verifying the Contractor’s processes, rather than assessing the quality of the Work. The CA shall conduct random assessments to determine whether or not the QVE services, including the issuing of Certificates of Conformance (CofC’s), are in general conformance with the Contract Documents. It is important that the CA not assume any responsibility for the QVE services or the quality of the Work.

CA SERVICES

The CA shall provide the following services, as a minimum:

Construction

- Receiving CofC’s for Construction;
- Confirming, documenting and reporting that CofC’s:
  - Are received within the specified time frame
  - Consist of the specified content and format (defined in SP199S48)
  - Are sealed and signed by the QVE
- Requesting a copy of the QVE’s written permission to proceed after an Interim Inspection on a random basis on the % of work specified in the Contract Administration and Inspection Task Manual or when there is justifiable concern that the work covered by the Interim Inspection does not comply with the Contract;
- Confirming, documenting and reporting that QVE’s written permission to proceed after an Interim Inspection:
  - Is received within the specified time frame and
  - The work complies with the contract
- Conducting random assessments of the Work;
  This activity includes conducting a random assessment on the % of work specified in the Contract Administration and Inspection Task Manual for that item, random assessment of fabricated components when received on site, and immediately advising MTO Construction staff (CSA) if the as-constructed work differs from the description in the CofC;
- Facilitating speedy consideration of Contractor proposals for Amendments to Contract Documents in cases of non-conformance.

QVE Performance Monitoring Report

- The CA shall submit a QVE monitoring report to the Regional Contracts Office at the same time the Contractor Performance Rating report is submitted;
- The report is not an audit of the construction work but the results of an audit of the Certificates of Conformance (CofC), permissions to proceed and the Contractor’s processes;
- The monitoring shall include:
– Has the Contractor complied with the Special Provision for QVE Services and the Quality Control Compliance Incentive Special Provision?
– Has the QVE been on-site when required by the Contract, or at the fabrication plant (if applicable)?
– What procedures did the QVE perform?
– Did the QVE perform all the procedures required by the applicable SP?

The report shall include:
– Contract item/specification;
– Component monitored;
– Location of component monitored;
– Details of their monitoring procedures;
– Date/time of monitoring.
## TECHNICAL STANDARDS AND SPECIFICATIONS

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